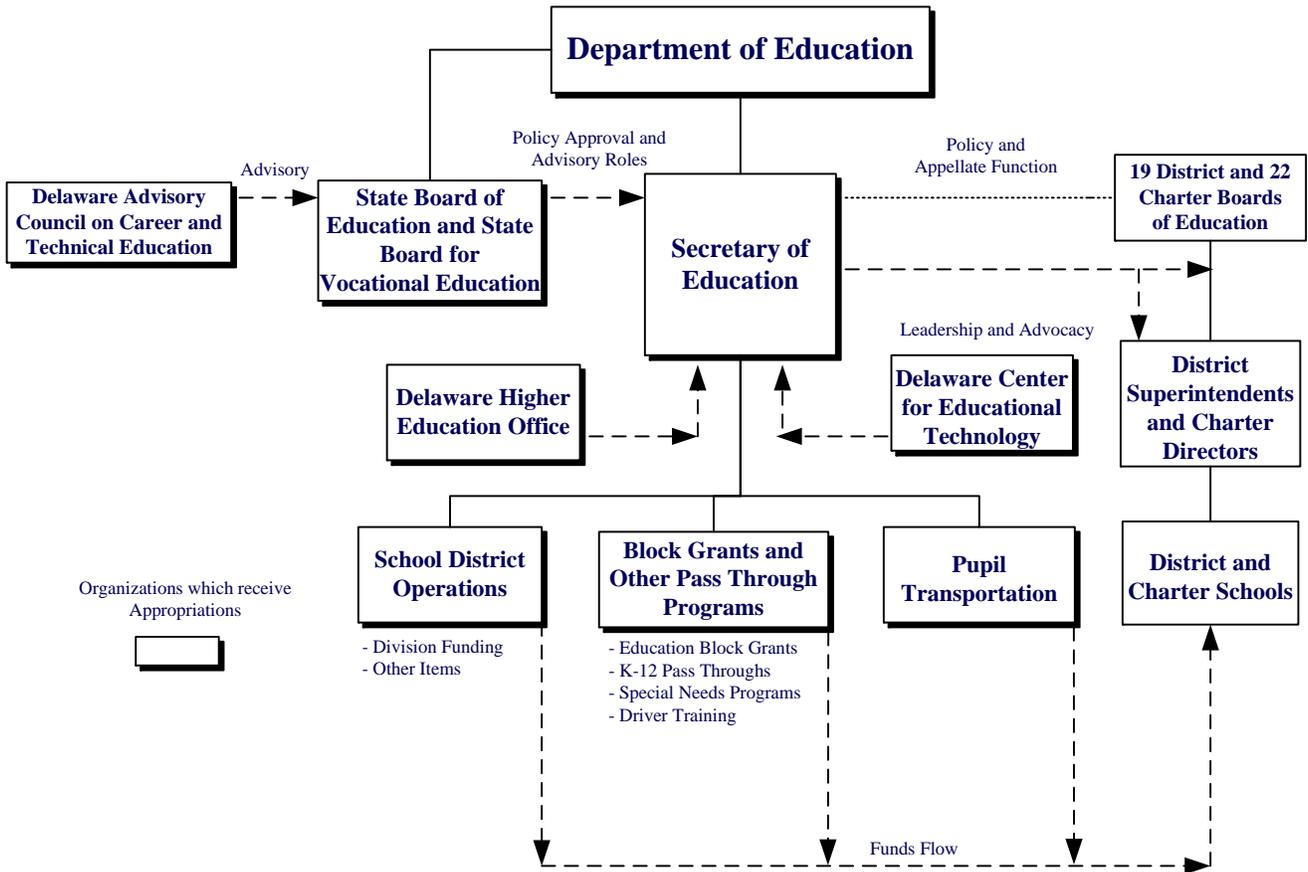


EDUCATION

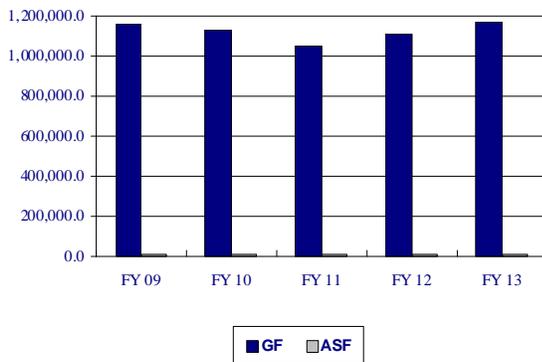
95-00-00



MISSION

To promote the highest quality education for every Delaware student by providing visionary leadership and superior service.

Five-Year Appropriation History



FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	68,217.0	1,168,662.8	1,209,946.5
ASF	2,959.9	5,106.6	5,106.6
TOTAL	71,176.9	1,173,769.4	1,215,053.1

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	13,627.4	13,806.2	13,916.2
ASF	9.0	10.0	11.0
NSF	54.3	57.5	57.5
TOTAL	13,690.7	13,873.7	13,984.7

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DEPARTMENT OF EDUCATION

95-01-00

KEY OBJECTIVES

The Department of Education (DOE) will align its efforts to:

- Set high expectations for all students with rigorous standards and curricula;
- Align curricula to Common Core Standards with cutting-edge assessments to measure student achievement;
- Use longitudinal student achievement data to gauge student growth;
- Make student growth the critical factor in educator evaluations;
- Conduct annual evaluations to understand teacher and principal effectiveness;
- Increase educator effectiveness with comprehensive professional development;
- Use data to inform professional development and advancement, as well as educator preparation and distribution to low-achieving schools; and
- Increase the success of the lowest-achieving schools with support and accountability.

DOE will focus its effort in four areas.

Standards and Assessments

Implement rigorous college- and career-ready standards and link with high-quality formative and summative assessments.

- Implement and provide training in the new rigorous Common Core Standards and align grade-level expectations to guide curriculum.
- Maintain and refine the student assessment system, using computer-adaptive assessments to measure student progress up to three times each year.
- Increase college- and career-readiness by funding a statewide assessment of college-readiness, implementing a middle school college-readiness program and hosting Advanced Placement (AP) summer institutes to train teachers for AP classes.

Data Systems to Support Instruction

Improve access and use of the State's robust longitudinal data system.

- Increase data-driven instruction by building educators' technical and pedagogical skills during weekly collaborative planning time.
- Enhance an Educational Dashboard Portal to make trend data easily accessible to different stakeholders with differentiated dashboards based on stakeholder role.
- Increase P-20 and inter-agency data coordination with memoranda of understanding and expansion of the statewide longitudinal data system.

Great Teachers and Leaders

Improve teacher and principal effectiveness through recruitment, selection, evaluation, professional development and retention practices.

- Implement and monitor the Delaware Performance Appraisal System (DPAS) II for overall quality and fidelity of implementation, including the training and credentialing of all new administrators.
- Include the revised student growth component as a determining factor for summative performance ratings as part of DPAS II.
- Align DOE and local education agency (LEA) practices with new regulations that revise DPAS II to include four overall ratings.
- Refine rigorous and comparable measures of student growth in consultation with stakeholder groups.
- Provide job-embedded training for school leaders through a menu of principal development services focusing on time management, instructional leadership and building instructional teams.
- Select top-performing teachers and school leaders through the Talent Retention/Attraction initiative.

Ensure equitable distribution of highly-effective teachers and leaders through recruitment, selection, placement, pre-service preparation and retention practices.

- Establish and expand partnerships with alternate certification programs and continue to support the development of teachers in Science, Technology, Engineering and Mathematics.
- Administer educator licensure and certification.
- Oversee the State's educator mentoring program(s) in conjunction with the regulations promulgated by the Professional Standards Board.
- Conduct teaching and learning conditions surveys to assess and improve school environments.
- Develop a statewide recruitment campaign and a central hiring website to attract highly qualified educators to the State and improve hiring practices.

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Analyze the effectiveness data statewide and develop models of support for teachers and leaders.

- Create analytical tools to assess key human capital data points such as vacancy rates, time-to-hire ratios and retention/attrition projections.
- Develop a coherent professional development model that links trainings to specific skill and role expectations and to the statewide evaluation system (including integration with Common Core).
- Establish standards for professional development and create processes for certifying success and approving funding allocated.

Turning Around the Lowest-Achieving Schools

- Provide greater support and accountability to schools in the State Partnership Zone and ensure the State and districts collaboratively intervene in failing schools.
- Manage a State Turnaround Office with the primary focus to provide financial and expert resources to the most at-risk schools and/or Partnership Zone schools.

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	29,005.7	33,228.0	33,573.7
ASF	1,922.9	2,532.0	2,532.0
TOTAL	30,928.6	35,760.0	36,105.7

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	131.7	134.5	134.5
ASF	5.0	5.0	5.0
NSF	53.3	57.5	57.5
TOTAL	190.0	197.0	197.0

DEPARTMENT OF EDUCATION

95-01-01

ACTIVITIES

Office of the Secretary of Education

Provide leadership and technical resources to fulfill the State's education goals in collaboration with the local boards of education, district superintendents, charter directors, all school-based employees, parents and community members.

Financial Reform and Resource Management

- Allocate and oversee the administration of state, federal and special funds.

- Oversee school facilities planning, including major and minor capital improvement programs.
- Oversee transportation for public schools.
- Provide support for operations, including financial management, emergency preparedness, human resources, district and charter school board training and the Children Services Cost Recovery Project.
- Manage data collection and reporting to meet federal and state requirements.
- Manage the statewide pupil accounting system.
- Manage DOE's website and technology infrastructure.

Teaching and Learning

- Provide a system of high-quality professional development and technical assistance targeted at areas of greatest student need.
- Support literacy programs from pre-school through high school.
- Operate the Delaware Science Coalition, including its warehouse.
- Provide support services for special need students, including children with disabilities, English language learners and migrant children.
- Develop and deliver the Delaware Comprehensive Assessment System and analyze and report student, school, district and state test results.
- Develop and deliver the Alternative Assessment System for the special education student population and analyze and report student, school and state test results.
- Implement, support and report student, school and district accountability requirements and federal Adequate Yearly Progress mandates.
- Establish requirements for assessment inclusion for students with disabilities or limited English proficiency.
- Oversee the administration of the National Assessment of Education Progress.
- Monitor the implementation of the Delaware Recommended Curriculum.
- Develop and implement a long-term plan reflecting the adoption of math and language arts Common Core Standards.
- Provide support for operations, including health and counseling services, homeless assistance, food and nutrition services, school climate, health documentation and school support services.
- Integrate Connections to Learning concepts into school planning.
- Implement early childhood initiatives to support quality early care and education programs for all children ages infancy to kindergarten entry,

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including certification, professional development and data systems for early childhood education providers and Early Childhood Council activities.

College and Workforce Readiness

- Provide oversight and management of adult education, including: prison education, Adult Basic Education, Groves High School, Even Start family literacy programs and some career and technical training.
- Maintain the Education Success Planning and Evaluation System, including all formula grant applications.
- Support services for children in poverty through federal Title I funding.
- Administer educational programs for veterans.
- Oversee programs for private business and trade schools.
- Administer the Delaware Center for Educational Technology, Delaware Interscholastic Athletic Association (DIAA) and driver education programs.
- Provide oversight and technical assistance to Career and Technical Education courses in middle and high schools.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
% of students at or above proficiency in:			
English Language Arts	73.0	73.0	73.0
Mathematics	72.0	73.2	73.2
% of classes taught by highly-qualified teachers statewide	95.7	100.0	100.0
# of DPAS II implementations:			
districts	19	19	19
charter schools	19	25	28
# participating in administrative mentoring	67	70	75
% of CTE concentrator students graduating	97.5	88.5	88.5
% of CTE concentrator students meeting proficient or advanced level in mathematics	61.2	49.0	49.0
% of CTE concentrator students meeting proficient or advanced level in reading/language arts	73.8	50.0	50.0

SCHOOL DISTRICT OPERATIONS
95-02-00

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 Gov. Rec.
GF	304.9	960,414.8	998,515.4
ASF	--	--	--
TOTAL	304.9	960,414.8	998,515.4

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 Gov. Rec.
GF	13,425.0	13,602.0	13,712.0
ASF	--	--	--
NSF	--	--	--
TOTAL	13,425.0	13,602.0	13,712.0

DIVISION FUNDING
95-02-01

ACTIVITIES

This budget unit contains the funding lines for district and charter operations, including Division I for salary and employment costs; Division II for energy and all other costs; and Division III for equalization.

OTHER ITEMS
95-02-02

ACTIVITIES

This budget unit contains funding for: Delmar Tuition, which provides funding for the imbalance in the cost of students from Delaware sent to Maryland schools and Maryland students sent to Delmar, Delaware; the General Contingency, which provides for annual unit growth; and other miscellaneous items.

EDUCATION 95-00-00

BLOCK GRANTS AND OTHER PASS THROUGH PROGRAMS 95-03-00

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	22,095.6	80,398.8	80,930.9
ASF	531.5	2,574.6	2,574.6
TOTAL	22,627.1	82,973.4	83,505.5

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	54.7	53.7	53.7
ASF	4.0	5.0	6.0
NSF	--	--	--
TOTAL	58.7	58.7	59.7

EDUCATION BLOCK GRANTS 95-03-10

ACTIVITIES

- The Adult Education and Work Force Training block grant funds the following programs:
 - Adult Trade Extension/Apprentice program;
 - James H. Groves High School;
 - Adult Basic Education;
 - New Castle County Learning Center;
 - Delaware Skills Center;
 - Alternative Secondary Education program;
 - Marine Mechanics Apprentice program;
 - Interagency Council on Adult Literacy; and
 - Diploma-at-a-Distance.
- Professional Accountability and Instructional Advancement fund contains funding for professional development, including: Alternative Routes to Certification, curriculum development and professional mentoring.
- Academic Excellence block grant provides districts one unit for each 250 pupils. Districts may use these funds for a variety of purposes.

K-12 PASS THROUGH PROGRAMS 95-03-15

ACTIVITIES

- Children's Beach House offers environmental education programs for moderately handicapped and

gifted students, as well as day field trips and overnight accommodations.

- Summer School - Gifted and Talented exposes student participants to intense study in either the cognitive or visual performing arts for one week. This residential program targets gifted high school juniors and is held at the University of Delaware.
- Delaware Institute for Arts in Education offers a two-week summer workshop on the arts for teachers and offers assistance in planning curriculum in the arts.
- Delaware Teacher Center is designed to respond to teacher in-service training requests.
- Online Periodicals provides online, full-text periodicals to all Delaware public high schools and middle schools through the University of Delaware.
- Achievement Matters Campaign is an academic achievement initiative that will provide community- and school-based interventions to middle-grade students from the high-need areas of the Christina School District.
- Career Transition is a pilot program at Central School in the Red Clay Consolidated School District for young people with disabilities. A transition specialist aids the students in transitioning from school to the adult working world or to post-secondary education.
- Delaware Geographic Alliance supports instruction and materials for geography-based classroom learning. This is a partnership with the University of Delaware.
- Speech Pathology supports the development of a masters degree program in speech-language pathology at the University of Delaware.
- Gay Straight Alliance supports an Anti-Bullying/Gay-Straight Alliance summit.
- Center for Economic Education develops and supports quality economics, personal finance and entrepreneurship programming for Delaware's K-12 teachers and students.

SPECIAL NEEDS PROGRAMS 95-03-20

ACTIVITIES

- Early Childhood Assistance provides early childhood educational services to eligible four-year-old children living in poverty.
- Unique Alternatives provides for the placement of special needs children in private settings when there is no suitable program to serve them in Delaware Public Schools and provides alternative education formats within districts.

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- Exceptional Student Unit - Vocational continues the program of vocational education for students with disabilities.
- Related Services for the Handicapped is defined for funding basic, intensive and complex units. Rules and regulations may include, but are not limited to: speech, occupational and physical therapy; early identification and assessment of disabilities; special counseling services; and developmental, corrective or supportive services that may assist a child with a disability to benefit from special education.
- Adolescent Day program is a hospital-based, day program for youth located at the Medical Center of Delaware in Christiana. It serves students with chronic and degenerative conditions in an educational and therapeutic environment. The educational component of this program is operated by the Red Clay School District.
- Children Services Cost Recovery Project is a program aimed at the recovery of Medicaid funds for reimbursable services that are currently being provided through the schools.
- Delaware School for the Deaf is a summer program for students at Delaware School for the Deaf.
- Tech Prep 2 + 2 is the state consortium on technical preparation programs.
- First State School serves children with health conditions so severe they are not able to attend school on a regular basis. The school is located within Christiana Care and is operated by the Red Clay School District.
- Prison Education provides a variety of educational services, including: adult basic education, General Educational Development testing, Groves High School and vocational and life skills programs.
- Student Discipline programs provide alternative school sites for severely disruptive pupils, as well as for community-based and school-based prevention programs for moderately disruptive students.
- Early Childhood Initiatives serves children from birth to age five to ensure all young children enter school prepared to succeed (also known as Early Success).
- Interagency Resource Management Committee is used to support identification and intervention for needs of the Birth to Three program.
- The Interagency Collaborative Team is authorized in 14 Del. Code § 3124. The purpose of the team is to develop a collaborative interagency approach to service delivery for children and youth with disabilities who present educational needs that cannot be addressed through the existing resources in a single agency.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of federal gun-free violations (students)	2	0	0
# of reporting School Crimes			
Law violations (students)	957	650	650
# of expulsions	130	100	100
Prison education enrollment by institution:			
James T. Vaughn Correctional Center	1,031	1,052	1,073
Sussex Correctional Institution	458	467	476
Delores J. Baylor Correctional Institution	468	477	487
Howard R. Young Correctional Institution	526	537	547
# of inmates participating in the following prison education services:			
Adult Basic Education/GED	982	1,002	1,021
Groves High School	202	206	210
Life Skills	399	407	415
vocational	704	718	732

DRIVER TRAINING

95-03-30

ACTIVITIES

This budget unit provides funding for driver education teachers for non-public school students, summer students and operation and maintenance of driver education cars in both public and non-public schools.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of students completing the Driver Education program:			
public	8,779	10,190	10,190
non-public	1,168	1,458	1,458
summer	610	419	419

EDUCATION 95-00-00

PUPIL TRANSPORTATION 95-04-00

BACKGROUND AND ACCOMPLISHMENTS

This budget unit provides funding and statewide oversight of transportation to and from school for Delaware school children.

During the 2011-2012 school year, approximately 108,000 students (excluding non-public schools) were transported over 23 million miles on 1,770 school buses. There were 168 school bus-related accidents in 2011-2012. In addition, over 6,650 school bus contract addendums were processed.

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	6,122.9	83,129.2	85,399.1
ASF	--	--	--
TOTAL	6,122.9	83,129.2	85,399.1

TRANSPORTATION 95-04-01

ACTIVITY

Provide transportation to and from school.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of public school pupils transported	108,000	108,000	109,500
# of school bus accidents related to school bus driver	168	140	140
# of contracted school bus routes	1,215	1,221	1,228
# of district school bus routes	555	557	560

DELAWARE ADVISORY COUNCIL ON CAREER AND TECHNICAL EDUCATION 95-06-00

MISSION

To strengthen and enhance the Career and Technical Education (CTE) delivery system and assist the State in providing quality programs and expanded opportunities for all residents.

KEY OBJECTIVES

- Evaluate CTE programs and services.
- Provide technical assistance to local school districts, agencies and other organizations to enhance and improve the CTE delivery system.
- Advise policymakers on the development of and changes to state and federal laws, rules and regulations impacting CTE.
- Promote coordination and partnerships among business, industry, labor and education to help meet the economic needs of the State.
- Disseminate relevant career information to teachers, counselors, students and the general public.

BACKGROUND AND ACCOMPLISHMENTS

The Delaware Advisory Council on Career and Technical Education (DACCTE) is comprised of members from the private and public sectors.

DACCTE provides policy recommendations to the Governor, General Assembly, DOE and State Board of Education on matters pertaining to CTE in Delaware.

DACCTE monitors and evaluates CTE programs and services in local school districts and other organizations to ensure these programs and services are in compliance with state and federal standards.

Accomplishments include:

- Conducted professional development activities for middle and high school administrators, teachers and counselors relating to curriculum development;
- Secured additional funding to improve and expand the activities of the Career and Technical Student Organizations;
- Partnered with the Department of Labor, Office of Occupational and Labor Market Information and national experts to provide current labor market

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trends and workforce data to CTE teachers, counselors and administrators;

- Provided technical assistance to strengthen the State Tech Prep Consortium and programs in the secondary and post-secondary schools;
- Conducted statewide workshops for teachers and school administrators regarding federal and state regulations and funding for career and technical programs;
- Provided support and resources to Agri-Science, Business/Marketing and Family and Consumer Sciences programs through DOE; and
- Provided resources to develop the *Delaware Career Compass*, *Teachers Guide* and other technical assistance items to distribute to middle and high schools.

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	261.4	321.7	326.3
ASF	--	--	--
TOTAL	261.4	321.7	326.3

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	3.0	3.0	3.0
ASF	--	--	--
NSF	--	--	--
TOTAL	3.0	3.0	3.0

ADVISORY COUNCIL

95-06-01

ACTIVITIES

- Conduct on-site evaluations of CTE programs and services in secondary schools to determine compliance with state and federal standards.
- Hold quarterly council meetings to review pertinent issues impacting the CTE delivery system and conduct other official business.
- Provide technical assistance to local comprehensive high schools to develop sequential career and technical pathways that will better prepare students for the workforce.
- Design and implement professional development and curriculum workshops for individuals involved in the delivery of CTE programs and services.
- Provide leadership and support to improve and expand the Tech Prep programs throughout the state.

- Provide technical assistance to local advisory committees for CTE programs in middle and high schools.
- Recognize outstanding contributions of private and public sector individuals, businesses, organizations and students through a statewide awards program.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of on-site CTE program reviews/monitoring visits	52	40	45
# of participants in DACCTE sponsored workshops/conferences	2,314*	550	575
# of career-related publications and newsletters disseminated	51,284	51,300	51,300

*Includes statewide student conferences.

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DELAWARE CENTER FOR EDUCATIONAL TECHNOLOGY 95-07-00

MISSION

The Delaware Center for Educational Technology (DCET) empowers children through the use of information and technology to achieve higher standards in education.

DCET's goal is to create a technologically literate 21st century workforce that will help attract and retain high technology companies in Delaware.

KEY OBJECTIVES

- Conduct professional development activities to assist educators with using technology in curriculum and instruction.
- Provide professional development opportunities with online courses through eLearning Delaware (eLDE).
- Assist with the integration of technology and curriculum in public education.
- Coordinate the evaluation and implementation of educational technology applications.
- Operate the Partners in Technology program to refurbish donated computers/peripherals and place them in schools.

BACKGROUND AND ACCOMPLISHMENTS

DCET's focus is to create and maintain a modern educational technology infrastructure in Delaware's public schools, enabling students to meet the academic standards set by the State Board of Education.

Upon completion of the public school wiring project, recognized with a Computerworld Smithsonian Award, DCET initiated the Server and Infrastructure Enhancement project. These projects created the core network for the statewide pupil accounting system and ensured there was a server in every school capable of meeting the needs of the students.

eLDE has been a tremendous success in seven years of offering online professional development to educators. In the initial five years of the grant, eLDE trained 62 facilitators and 52 online course developers. Delaware educators participated in 210 online courses with 732 successfully completing a course. The program has expanded to include statewide mandatory trainings, such

as: delivering the Orientation to the Delaware Prioritized Curriculum and Common Core Standards course to over 8,000 educators, DPAS II evaluator training to certify approximately 675 administrators, Child Abuse Reporting training to all teachers, School Bullying Prevention and Gang Detection training to all school employees and DIAA Rules Clinics to all coaches and officials.

The Partners in Technology program placed 3,028 refurbished computers in schools in Fiscal Year 2012.

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	964.2	838.7	856.3
ASF	--	--	--
TOTAL	964.2	838.7	856.3

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	7.0	7.0	7.0
ASF	--	--	--
NSF	--	--	--
TOTAL	7.0	7.0	7.0

DELAWARE CENTER FOR EDUCATIONAL TECHNOLOGY 95-07-01

ACTIVITIES

- Manage eLDE, providing online professional development.
- Conduct professional development and technical assistance activities to support LEAs in using technology in curriculum and instruction.
- Assist DOE with the implementation and operation of a web-based professional development registration and management system.
- Refurbish donated computers and peripherals that are suitable for school use.
- Conduct an annual technology survey in public schools.
- Initiate statewide educational technology procurement contracts.
- Support technology planning initiatives in public schools.
- Increase the number and efficiency of information systems available to school districts and schools, such as Blackboard and Collaborate.

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PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of educators taking courses through eLDE	675	10,000	10,000
# of refurbished computers placed in schools	3,028	1,500	1,500

DELAWARE HIGHER EDUCATION OFFICE 95-08-00

MISSION

The Delaware Higher Education Office (DHEO) seeks to increase awareness of and access to higher education for Delaware students, respond to public demand for guidance, effectively administer a variety of student aid and contract programs and meet higher education information needs for state policy and economic development.

KEY OBJECTIVES

- Ensure higher education is accessible and affordable for Delaware students by providing financial assistance and guidance services.
- Increase awareness of the benefits of higher education, support early academic and financial preparation for higher education and facilitate families saving for college.
- Identify and implement methods to ensure a seamless transition from secondary education to college.
- Enhance capacity for quality data collection and reporting and provide access to comparative regional and national data.
- Expand and promote educational opportunities through interstate agreements.
- Administer state, federal and private student financial aid programs and assist with the development of private scholarship programs.

BACKGROUND AND ACCOMPLISHMENTS

The Postsecondary Education Commission was created in 1975 to coordinate state efforts in higher education. In 1979, the commission was assigned administration of a need-based grant program. Other student financial aid programs, including the Delaware Higher Education Loan program, were assigned in subsequent years. In 1991, the commission was renamed the Delaware Higher Education Commission. In 2001, legislation was passed to integrate the commission into DOE. After a Legislative Joint Sunset Committee review in 2010, the commission was dissolved, and the agency's name changed to the Delaware Higher Education Office. The roles and responsibilities of the commission were transferred to DHEO.

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The office works with state agencies, school districts and charter schools, Delaware colleges, community organizations and private industry to develop student guidance and financial aid programs. It also administers six private scholarship programs, publishes the annual Scholarship Compendium (which lists approximately 200 public and private scholarships), provides information about planning and paying for college and develops college planning checklists and other materials for high school students. In partnership with the State Pension Office, the agency provides administrative and advisory support to the Delaware College Investment Plan.

In 1998, Delaware joined the Southern Regional Education Board (SREB), an interstate compact of 16 southern states. The office works closely with SREB to direct attention to key education issues; collect, compile and analyze comparable data; administer contract programs that provide student financial assistance; and participate in studies and surveys that assist states and institutions in forming long-range plans, actions and policy proposals.

The office is the designated State Higher Education Executive Officers (SHEEO) agency and works with the organization to establish best practices in higher education. Delaware data submitted annually to SHEEO becomes part of the national State Higher Education Finance report.

The office is also a member of National Association of State Student Grant and Aid programs, which serves as a collaborative voice among state higher education agencies regarding directives from the U.S. Department of Education. The association also shares best practices regarding student financial aid policy, college access initiatives and creative and innovative programs to meet workforce needs.

FUNDING

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	9,462.3	10,331.6	10,344.8
ASF	505.5	--	--
TOTAL	9,967.8	10,331.6	10,344.8

POSITIONS

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 GOV. REC.
GF	6.0	6.0	6.0
ASF	--	--	--
NSF	1.0	--	--
TOTAL	7.0	6.0	6.0

DELAWARE HIGHER EDUCATION OFFICE

95-08-01

ACTIVITIES

- Increase the number of Delaware students and residents pursuing post-secondary school opportunities and adult education programs.
- Improve higher education data by supporting data collection for reporting state, regional and national statistics.
- Serve as a resource for all aspects of college preparation, financing and admissions.
- Administer 23 state financial aid programs to provide appropriate need and merit-based financial aid to students.
- Provide information to students about the Academic Common Market and coordinate the approval process for eligible students to receive in-state tuition at participating southern colleges within SREB.
- Provide financial aid opportunities for current teachers who are pursuing certification in critical shortage areas as defined by DOE.
- Administer the Delaware State Loan Repayment Program to assist with repayment of outstanding loans through service commitment.
- Provide an administrative link with Fidelity Investments in promotion of the College Investment Plan.
- Collaborate with other state departments and agencies to design and implement programs to meet the needs of the State's employment shortage areas.

PERFORMANCE MEASURES

	FY 2012 Actual	FY 2013 Budget	FY 2014 Gov. Rec.
# of recipients:			
Scholarship Incentive Program (ScIP)	952	1,045	1,045
Student Excellence Equals Degree (SEED)	3,159	2,924	2,861
Inspire	313	625	625