To promote the highest quality education for every Delaware student by providing visionary leadership and superior service.

**FIVE-YEAR APROPRIATION HISTORY**

**FUNDING**

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
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<td>856,956.3</td>
<td>886,973.7</td>
<td>943,414.5</td>
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<tr>
<td>ASF</td>
<td>3,955.6</td>
<td>4,546.8</td>
<td>3,961.1</td>
</tr>
<tr>
<td>TOTAL</td>
<td>860,911.9</td>
<td>891,520.5</td>
<td>947,375.6</td>
</tr>
</tbody>
</table>

**OPERATING BUDGET:**

**Department of Education**

- Recommend $3,000.0 in Full Day K Contingency to reauthorize existing pilot programs and to begin the phase-in of statewide full-day Kindergarten, with the goal of having full-day Kindergarten available to all Delaware students by 2008. This phase-in of operational funds begins with those districts and charter schools that currently do not have construction needs and will be able to utilize this funding to provide full-day Kindergarten services to all of their students in the 2005-2006 school year.

- Recommend $1,311.7 in Math Specialists to begin the implementation of an initiative to provide one Math Specialist to all schools containing a grade configuration including any grade six through eight,
to assist students who need additional support and instruction in standards-based mathematics with the intent that the students would be taught the skills they need to meet the Delaware mathematics standards as assessed by the DSTP. This level of funding will provide 22 specialists in Fiscal Year 2006.

- Recommend $300.0 in Adult Education/Work Force Training to eliminate the existing waiting list.
- Recommend $278.8 in Division II-All Other Costs to provide a one percent increase in the Division II unit value. This increase provides additional discretionary funds for school districts and charter schools for each Division II unit earned.
- Recommend $250.0 in Formula Salaries to provide an annual stipend of $662 to instructional paraprofessional staff who have received an associate degree, completed two years of college or have successfully passed a comprehensive testing mechanism to recognize the new requirements placed on such individuals by the federal No Child Left Behind Act.
- Recommend $2,578.7 in Public School Transportation to provide contingency funds for formula adjustments to be determined based upon recommendations from the Public School Transportation Committee. The Public School Transportation Committee consists of representatives from the Department of Education, Office of Management and Budget, Controller General’s Office, school district transportation supervisors and local school bus contractors.
- Recommend $6,288.0 in General Contingency for projected unit growth of 100 Division I, II and III units in the 2005-2006 school year and $2,248.8 in Division funding for 28 additional Division I and 125 Division II units to account for actual unit growth in the 2004-2005 school year.
- Recommend $500.0 in Division III-Equalization as a placeholder for potential adjustments to the formula.
- Recommend $500.0 in Skills, Knowledge and Responsibilities Pay Supplements due to an increase in the number of approved professional development clusters. This appropriation will ensure sufficient funding to provide salary supplements to educators who successfully completed any approved professional development cluster.
- Recommend $375.1 in Early Childhood Assistance (ECAP) to decrease the per pupil funding gap with the Head Start program.
- Recommend $180.0 in Student Discipline Program, which includes $100.0 for alternative programs in Kent and Sussex counties and $80.0 for anticipated new schools in the 2005-2006 school year.
- Recommend $106.0 in Contractual Services for increases in lease costs and the annualization of operational costs for the Collette Educational Resource Center. This facility was occupied in the fall of 2004 and currently houses the Adult Education Workforce Development branch, Smithsonian Project, Science in Motion program and the Delaware Center for Educational Technology.
- Recommend $184.0 in Personnel Costs to reallocate the Birth to Three program from Department of Health and Social Services, Social Services (35-07-01). Recommend 2.0 new FTEs associated with this program that are currently authorized through the Fiscal Year 2005 Budget Act epilogue.
- Recommend $91.1 ASF and 1.0 ASF FTE (Education Specialist) in Delaware Interscholastic Athletic Fund to fulfill duties currently being completed by casual/seasonal staff. The addition of this new position will eliminate the need for the casual/seasonal staff.

**Delaware Higher Education Commission**

- Recommend $200.0 in Delaware Teacher Corps to provide funding for 40 new loans. The purpose of this initiative is to provide financial assistance to Delaware residents who want to become teachers in critical need areas in the state’s public middle and high schools, with a service-repayment provision.
- Recommend $75.0 for the Critical Teacher Scholarships to provide 37 additional annual scholarships. This scholarship program is targeted to enable existing employees of any Delaware school district or charter school who teach on an Emergency or Limited Standard Certificate in a critical need area to achieve Standard Certification in those areas.

**CAPITAL BUDGET:**

- Recommend $111,581.7 for public education projects. Included in this amount is $30,871.2 for school construction and renovations required to implement full-day Kindergarten statewide, with the
goal of having full-day Kindergarten available to all Delaware students by 2008. These funds will also be used for school construction projects in the following school districts: Appoquinimink, Caesar Rodney, Christina, Indian River, Red Clay, Polytech, and Sussex Technical.

DEPARTMENT OF EDUCATION
95-01-00

KEY OBJECTIVES

In cooperation with districts and schools, increase the percentage of students meeting Delaware standards, thereby improving student readiness for postsecondary education and work.

- Improve the percentage of Delaware’s public school students who attain proficiency or better in reading, writing and mathematics.
- Increase the number of schools that make Adequate Yearly Progress.
- Increase the percentage of students in core academic areas that are taught by highly qualified teachers.
- Continue to increase the percentage of students educated in learning environments that are safe, drug free and conducive to learning.
- Continue to increase the percentage of students who graduate from high school.
- Increase the number of students with disabilities that are effectively included in general education classrooms.
- Increase the number of Delaware students and residents pursuing post-secondary school opportunities and adult education programs.

Design, develop and implement information systems to enhance the daily operations of the Department of Education, school districts and schools.

- Continue to develop and implement an electronic data collection system to ensure data is collected, compiled and warehoused only once by the department.
- Provide computer-based units of instruction aligned to Delaware content standards.

Pursue the removal of financial and structural barriers to reform.

- Continue to work toward the goal of equalized funding and a more efficient accounting system for school districts.
- Continue to monitor federal regulations and align department regulations as needed.
- Continue to provide web-based education information to stakeholders.
Implement and sustain ancillary and supplemental services to students, districts, educational organizations, human service agencies and the Department of Education, to ensure optimal student learning and growth.

- Ensure the availability of safe transportation to public school for all eligible students.
- Provide sound nutritional programs to promote good health in schools, child and adult day-care centers, residential facilities, and children’s summer programs.
- Continue to make available a comprehensive array of integrated, educationally related services to provide full support for local district and school program planning and implementation.

Improve district, school and agency satisfaction regarding the quality of department leadership, service and communication.

- Incorporate customer satisfaction feedback into annual goal-setting to ensure continuous improvement.

**Funding**

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<thead>
<tr>
<th></th>
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<tr>
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<td>18,689.7</td>
<td>23,887.2</td>
<td>27,724.5</td>
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<td>ASF</td>
<td>766.5</td>
<td>1,009.3</td>
<td>2,159.3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>19,456.2</strong></td>
<td><strong>24,896.5</strong></td>
<td><strong>29,883.8</strong></td>
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**Positions**

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</thead>
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<td>119.7</td>
<td>119.7</td>
<td>127.2</td>
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<tr>
<td>ASF</td>
<td>2.0</td>
<td>2.0</td>
<td>6.0</td>
</tr>
<tr>
<td>NSF</td>
<td>70.3</td>
<td>70.3</td>
<td>69.8</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>192.0</strong></td>
<td><strong>192.0</strong></td>
<td><strong>203.0</strong></td>
</tr>
</tbody>
</table>

**Department of Education 95-01-01**

**Activities**

**Office of the Secretary of Education**

This unit provides for the general administration and supervision of Delaware public schools through the following:

- Determining the educational policies of the state;
- Consulting and cooperating with the local boards of education and their employees;
- Providing general supervision in designing educational facilities;
- Surveying the educational needs of the state and identifying the means for improving educational conditions;
- Adopting rules and regulations for the maintenance, administration and supervision of a general and efficient statewide system of public schools; and
- Managing department operations including human resources, legal services, policy development and implementation and strategic planning.

**Finance and Administrative Services**

The Finance and Administrative Services branch implements services and activities including:

- Allocating and overseeing the administration of state, federal and appropriated special funds;
- Data acquisition and reporting;
- School plant planning including major and minor capital improvement programs;
- Transportation for public and private schools;
- Health services;
- School choice;
- Food and nutrition services;
- Financial management; and
- School support services.

**Curriculum and Instructional Improvement**

The Curriculum and Instructional Improvement branch works collaboratively with schools and districts to improve student achievement. These activities include:

- Curriculum development;
- Charter schools;
- Professional development;
- Science Resource Center including the Smithsonian Project and Science Van;
- Special education;
- Early childhood initiatives;
- Office of Early Care and Education;
- Reading First and Early Literacy;
- Administrative complaints and due process;
- Title I programs including Quality Review and School Improvement;
- ESL programs;
- Homeless and migrant programs;
- School guidance;
- Physical education; and
- Parent involvement.

**Assessment and Accountability**

The Assessment and Accountability branch oversees and provides leadership and assistance for statewide student
assessment and educator accountability. These activities include:

- Development and delivery of the Delaware Student Testing Program (DSTP);
- Analysis and reporting of student, school, district and state test results;
- Training of the school district test coordinators;
- Certification of state-approved assessments;
- Oversight of student, school and district accountability requirements;
- Technical assistance and professional development for assessment and accountability;
- Requirements for test inclusion for students with disabilities or limited English proficiency;
- Administer educator licensure and certification, alternate routes to teacher certification, new educator mentoring programs and National Board Certification for teachers;
- Oversight and revision of the Delaware Performance Appraisal System (DPAS);
- Administration of educational services for veterans;
- Staff coordination for the Delaware Principals Academy; and
- Data collection and design and implementation of data systems.

**Adult Education and Work Force Development**

The Adult Education and Work Force Development branch provides a variety of services to the community and schools which include:

- Adult education, including prison education, Adult Basic Education, Groves High School, Even Start and Family Literacy programs;
- Delaware Interscholastic Athletic Association;
- Career and technical education;
- Delaware Center for Educational Technology;
- School discipline and emergency preparedness; and
- Driver education.

**Performance Measures**

The following tables depict student performance in reading, mathematics and writing for 2001, 2002, 2003 and 2004, as measured by the percentage of students meeting the state standard across the four program years.

**Reading – Meeting the Standard**

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>74%</td>
<td>79%</td>
<td>79%</td>
<td>82%</td>
</tr>
<tr>
<td>Grade 5</td>
<td>67%</td>
<td>78%</td>
<td>78%</td>
<td>85%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>66%</td>
<td>72%</td>
<td>70%</td>
<td>71%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>60%</td>
<td>66%</td>
<td>67%</td>
<td>71%</td>
</tr>
</tbody>
</table>

**Mathematics – Meeting the Standard**

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>71%</td>
<td>72%</td>
<td>74%</td>
<td>78%</td>
</tr>
<tr>
<td>Grade 5</td>
<td>62%</td>
<td>67%</td>
<td>71%</td>
<td>75%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>40%</td>
<td>48%</td>
<td>47%</td>
<td>50%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>35%</td>
<td>43%</td>
<td>45%</td>
<td>53%</td>
</tr>
</tbody>
</table>

**Writing – Meeting the Standard**

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>33%</td>
<td>46%</td>
<td>39%</td>
<td>52%</td>
</tr>
<tr>
<td>Grade 5</td>
<td>51%</td>
<td>49%</td>
<td>60%</td>
<td>60%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>67%</td>
<td>72%</td>
<td>78%</td>
<td>81%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>57%</td>
<td>49%</td>
<td>73%</td>
<td>81%</td>
</tr>
</tbody>
</table>

The Department of Education utilizes rankings from the Stanford Achievement Test, Ninth Edition (SAT9) reading comprehension subtest that is part of the DSTP to reflect how Delaware students compare to their national peers. Delaware students have performed at or above the national average (50th percentile) in grades three, five, eight and ten. Percentile ranks for all grades have improved over the four testing years.

**Reading – National Percentile**

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
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<tr>
<td>Grade 3</td>
<td>64%</td>
<td>66%</td>
<td>67%</td>
<td>69%</td>
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<tr>
<td>Grade 5</td>
<td>57%</td>
<td>59%</td>
<td>59%</td>
<td>62%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>61%</td>
<td>62%</td>
<td>62%</td>
<td>64%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>46%</td>
<td>47%</td>
<td>48%</td>
<td>51%</td>
</tr>
</tbody>
</table>

In 2002, 2003 and 2004, Delaware students in all test grades performed above or at the national average in mathematics. In addition, Delaware students in grades three, five, eight and ten improved their performance in mathematics in 2004 relative to that of their national counterparts.

**Mathematics – National Percentile**

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>70%</td>
<td>73%</td>
<td>74%</td>
<td>77%</td>
</tr>
<tr>
<td>Grade 5</td>
<td>64%</td>
<td>68%</td>
<td>70%</td>
<td>74%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>55%</td>
<td>60%</td>
<td>60%</td>
<td>63%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>52%</td>
<td>57%</td>
<td>61%</td>
<td>67%</td>
</tr>
</tbody>
</table>

School, district and state accountability is a primary component of Delaware’s educational reform and the national reform effort. Student performance in reading/language arts and mathematics, as well as, science and social studies combined, and graduation rates determine accountability ratings. The reading/language arts target for 2004 was 57 percent meeting/exceeding the standards. The mathematics target for 2004 was 33 percent meeting/exceeding the standards. For accountability purposes, the school or
district must meet these targets for each subgroup of students (race/ethnicity, children with disabilities, children with limited English proficiency (LEP) and economically disadvantaged students.) In addition, schools and districts must maintain or show progress on the other indicators and on a state progress determination.

<table>
<thead>
<tr>
<th></th>
<th>2001-02 school year</th>
<th>2002-03 school year</th>
<th>2003-04 school year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average daily attendance as a % of average daily membership</td>
<td>93.6</td>
<td>93.7</td>
<td>93.9</td>
</tr>
<tr>
<td># students attending charter schools</td>
<td>4,239</td>
<td>5,074</td>
<td>6,261</td>
</tr>
<tr>
<td># students utilizing school choice</td>
<td>17,547</td>
<td>21,218</td>
<td>18,190</td>
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</table>

### SCHOOL DISTRICT OPERATIONS

#### FUNDING

<table>
<thead>
<tr>
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<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
<td>GF</td>
<td>709.6</td>
<td>677,888.3</td>
<td>726,083.0</td>
</tr>
<tr>
<td>ASF</td>
<td>--</td>
<td>1,000.0</td>
<td>--</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>709.6</strong></td>
<td><strong>678,888.3</strong></td>
<td><strong>726,083.0</strong></td>
</tr>
</tbody>
</table>

#### POSITIONS

<table>
<thead>
<tr>
<th></th>
<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
<td>GF</td>
<td>10,717.0</td>
<td>10,830.0</td>
<td>10,958.0</td>
</tr>
<tr>
<td>ASF</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>NSF</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>10,717.0</strong></td>
<td><strong>10,830.0</strong></td>
<td><strong>10,958.0</strong></td>
</tr>
</tbody>
</table>

### DIVISION FUNDING

#### ACTIVITIES

This unit contains the funding lines for school district operations including Division I (salary and employment costs), Division II (energy and all other costs) and Division III (equalization).

### OTHER ITEMS

#### ACTIVITIES

This unit contains funding for Delmar Tuition which provides funding for the imbalance in the cost of students from Delaware sent to Maryland schools and Maryland students sent to Delmar, Delaware; the General Contingency, which provides for annual unit growth; and other miscellaneous items.

### DEBT SERVICE

#### ACTIVITIES

This unit contains funding for the payment of state debt service on the Capital Improvement Program.
**EDUCATION**

**95-00-00**

### Block Grants and Pass Through Programs
**95-03-00**

#### Funding

<table>
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<tbody>
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<td>116,293.4</td>
<td>118,080.0</td>
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<td>2,252.8</td>
<td>2,537.5</td>
<td>1,801.8</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>22,130.8</strong></td>
<td><strong>118,830.9</strong></td>
<td><strong>119,881.8</strong></td>
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#### Positions

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<th></th>
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</thead>
<tbody>
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<td>49.2</td>
<td>45.7</td>
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<td>6.0</td>
<td>6.0</td>
<td>3.0</td>
</tr>
<tr>
<td>NSF</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>54.2</strong></td>
<td><strong>55.2</strong></td>
<td><strong>48.7</strong></td>
</tr>
</tbody>
</table>

### Education Block Grants
**95-03-10**

#### Activities

**Adult Education and Work Force Training Block Grant**

This block grant is used to fund the following programs: Adult Trade Extension/Apprentice Program, James H. Groves High School, Diploma-at-a-Distance, Adult Basic Education, New Castle County Learning Center, Delaware Skills Center, Alternative Secondary Education Program, Interagency Council on Adult Literacy, Communities in Schools Program and the Marine Mechanics Apprentice Program.

Beginning in Fiscal Year 2000, Prison Education became the responsibility of the department as a component of Delaware’s Adult Education Program. Major instructional programs now include Adult Basic Education, GED Program, James H. Groves Adult High School Program, Vocational Skills Program and Life Skills training. Related programs and services include English as a Second Language, Special Education and a Media Resource Center. A postsecondary education program was initiated in 2001. This past year, 320 individuals took 36 courses.

**Professional Accountability and Instructional Advancement Fund**

This block grant contains funding for several Department of Education allocations for professional development including Alternative Routes to Certification, National Board Certification, Curriculum Development, Professional Mentoring, the Delaware Principals Academy and Summer School for Teachers.

**Academic Excellence Block Grant**

The Academic Excellence Block Grant provides districts one unit for each 250 pupils. Districts may use these funds for a variety of purposes.

The second portion of this block grant provides an allocation of approximately $605 per Division I unit for district computer grants, homebound instruction, substitute teachers, nurse staffing, student work study, conflict resolution training and extended day or year services.

#### Performance Measures

**GEDs Awarded**

The number of GEDs awarded has decreased from FY 2002 because the GED has been made more rigorous and requires a longer time for preparation. The Delaware pass rate on the GED test is the highest in the nation at 96 percent.

**Diploma-At-A-Distance**

The chart shows the increase in the number of virtual seats and graduates from FY 2002 to FY 2004.
**K-12 PASS THROUGHS**

**95-03-15**

**ACTIVITIES**

This unit provides funding for programs that are operated by various agencies, with funding passed through the Department of Education.

- **Delaware Nature Society** offers summer courses to gifted middle school students in areas such as Freshwater Aquatic Biology, Estuarine Ecology, a Native American Program and Environmental Heritage.

- **Children’s Beach House** offers environmental education programs for moderately handicapped and gifted and talented students. The program offers day field trips and overnight accommodations.

- **READ ALOUD Delaware** is a private, nonprofit corporation devoted to the elimination of illiteracy in Delaware. The program attempts to provide the opportunity for each preschool child in Delaware to be read to on a regular and sustained basis.

- **NCCJ (National Council for Community and Justice)** offers programs which teach students and teachers self-respect and respect for each other.

Students are also taught to be responsible for their own behavior.

- **Summer School - Gifted and Talented** exposes student participants to intense study in either the cognitive or visual performing arts for one week. This residential program invites gifted high school juniors and is held at the University of Delaware.

- **Center for Economic Education**, operated by the University of Delaware, provides pre-service training in economics to potential teachers, as well as elementary and secondary programs in economics for teachers.

- **Educational Resources Program** provides career counseling and job information programs for students. Activities include student career awareness programs, orientation tours of business and industry, student and teacher internships, and the opportunity to discuss areas of mutual concern.

- **Delaware Institute for Arts in Education** offers a two-week summer workshop on the arts for teachers. It also offers assistance in planning curriculum in the arts and provides follow-up work in these areas.

- **Advanced Studies** for academically gifted high school seniors provides a team teaching approach using University of Delaware faculty members and public secondary teachers.

- **Student Organizations** provides funding for the activities of a number of youth organizations such as Vocational Industrial Clubs of America and Student Councils. The funds provide training, competitions and travel to national conventions for members of these organizations.

- **Pregnant Students** provides the education component to pregnant students in the Delaware Adolescent Program, Inc.

- **Delaware Teacher Center** is designed to respond to teacher in-service training requests. All courses are designed by and for teachers.

- **Reading Assist** is an innovative program aimed at reading, writing and spelling for children who do not learn through traditional methods.

- **Delaware Geographic Alliance** supports teachers in their efforts to strengthen and improve the teaching of geography in alignment with the state geography content standards.

- **Jobs for Delaware Graduates** provides specialized services to at-risk youth in Delaware high schools. The four-year program is designed to keep students in school and provide a broad range of skills to improve employability upon graduation.

- **Online Periodicals** provides online, full text periodicals to all Delaware public high schools and middle schools through the University of Delaware.
EDUCATION
95-00-00

• **Creative Mentoring** provides training for in-school volunteer mentors. The goal of the training is to ensure that a mentor can maximize the benefit of their time with a student.

• **Delaware History Day Competition** is a year-long education program that meets and exceeds all national and state social studies standards for students in grades 6-12. Students select a topic relating to a yearly national theme and conduct research in primary and secondary materials. Students then put together a presentation that presents their research and they could possibly represent their school at the state and national level.

• **Teacher in Space** is an aerospace resource education program designed to be a space, science and technology clearinghouse for all teachers and students in Delaware. The program is available to every Delaware educational institution including public, private, parochial and university.

• **Communities in Schools** champions the connection of needed community resources with schools to help young people successfully learn, stay in school and prepare for life.

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**SPECIAL NEEDS PROGRAM**
95-03-20

**ACTIVITIES**

This unit contains programs related to special needs students.

• **Program for Children with Disabilities** provides educational services to developmentally delayed three- to five-year-old children. The appropriation is allocated by the Interagency Resource Management Committee (IRMC) which consists of representatives from several state agencies. The IRMC assesses proposals for service delivery annually and monitors ongoing efforts in this area.

• **Related Services for the Handicapped** provides one unit for each 30 units of handicapped students, excluding those units for autistic, severely mentally handicapped, deaf/blind, orthopedically handicapped and hearing impaired. This unit provides such services as speech therapy, occupational therapy, physical therapy or special counseling services.

• **Unique Alternatives** provides for the placement of special needs children in private settings when there is no suitable program to serve them in Delaware public schools, and also provides alternative education formats within districts.

• **Adolescent Day Program** is a hospital-based, day program for adolescents located at the Medical Center of Delaware in Christiana. It serves students with chronic and degenerative conditions in an educational and therapeutic environment. The educational component of this program is operated by the Red Clay School District.

• **Sterck Summer Program** is a summer program for students at Sterck School for the Deaf.

• **Tech-Prep 2 + 2** is the state consortium on technical preparation programs.

• **Student Discipline Programs** provide alternative school sites for severely disruptive pupils. These programs provide grants for school-based intervention programs for moderately disruptive pupils, as well as for community-based and school-based prevention programs.

• **Early Childhood Assistance** provides early childhood educational services to eligible four-year-old children living in poverty.

• **Extra Time for Students** provides additional instructional time outside of the regular school day or year for students underachieving in the four core content areas (Mathematics, Science, Social Studies and English/Language Arts).

• **Limited English Proficient** provides English as a second language (ESL) or bilingual instruction to increase English language proficiency and to develop communicative and cognitive academic language skills.

• **Exceptional Student Unit Vocational** continues the program of vocational education for handicapped students.

• **Children Services Cost Recovery Project** is a program aimed at the recovery of Medicaid funds for reimbursable services that are currently being provided.

• **First State School** serves children with health conditions so severe they are not able to attend school on a regular basis.

• **Reading Resource Teachers** are provided to schools serving grades K-5 to improve reading performance.

• **Innovative After-School Initiatives** fund pilot programs in grade 5-10 that are developed to provide additional academic support and enhancement for students.

• **Prison Education Programs** provide a variety of educational services including adult basic education, GED, Groves High School and vocational and life skills programs.
PERFORMANCE MEASURES

School Conduct Report

<table>
<thead>
<tr>
<th></th>
<th>2000-01 school year</th>
<th>2001-02 school year</th>
<th>2002-03 school year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal gun-free violations (students)</td>
<td>13</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Reporting School Crimes Law violations (students)</td>
<td>1,917</td>
<td>1,910</td>
<td>2,047</td>
</tr>
<tr>
<td>Expulsions for Reporting School Crimes Law violations</td>
<td>88</td>
<td>108</td>
<td>96</td>
</tr>
</tbody>
</table>

DRIVER TRAINING

95-03-30

ACTIVITIES

This unit provides funding for driver education teachers for nonpublic school students, summer students and operation and maintenance of driver education cars in both public and nonpublic schools.

PERFORMANCE MEASURES

Students Completing the Driver’s Education Program

<table>
<thead>
<tr>
<th></th>
<th>FY 2002</th>
<th>FY 2003</th>
<th>FY 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public</td>
<td>8,961</td>
<td>8,775</td>
<td>8,354</td>
</tr>
<tr>
<td>Nonpublic</td>
<td>1,632</td>
<td>1,647</td>
<td>1,569</td>
</tr>
<tr>
<td>Summer</td>
<td>374</td>
<td>409</td>
<td>462</td>
</tr>
</tbody>
</table>

PUPIL TRANSPORTATION

95-04-00

FUNDING

<table>
<thead>
<tr>
<th></th>
<th>FY 2004</th>
<th>FY 2005</th>
<th>FY 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>GF</td>
<td>6,682.4</td>
<td>62,810.6</td>
<td>65,159.3</td>
</tr>
<tr>
<td>ASF</td>
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<td>--</td>
</tr>
<tr>
<td>TOTAL</td>
<td>6,682.4</td>
<td>62,810.6</td>
<td>65,159.3</td>
</tr>
</tbody>
</table>

TRANSPORTATION

95-04-01

ACTIVITIES

This unit provides transportation to and from school for Delaware public school children and provides some allowance to parents of nonpublic pupils for transportation.

During the 2003-2004 school year, approximately 105,300 students (including charter school students and excluding nonpublic schools) were transported over 22 million miles on 1,684 school buses. In addition, over 9,000 school bus contract addendums were processed.

PERFORMANCE MEASURES

Public School Pupils Transported

Number of Bus Accidents
DELAWARE ADVISORY COUNCIL ON CAREER AND VOCATIONAL EDUCATION (DACCVE)
95-06-00

MISSION

To strengthen and enhance the career and technical education delivery system and to assist the state in providing quality programs and expanded opportunities for all citizens.

KEY OBJECTIVES

- Evaluate career and technical education programs and services.
- Provide technical assistance to local school districts, agencies and other organizations to enhance and improve the career and technical education delivery system.
- Advise policymakers on the development of and changes to state and federal laws, rules and regulations impacting career and technical education.
- Promote coordination, collaboration and effective partnerships among business, industry, labor, education and employment and training programs to help meet the economic needs of the state.
- Disseminate relevant career information to teachers, counselors, students and the general public.

BACKGROUND AND ACCOMPLISHMENTS

The Delaware Advisory Council on Career and Vocational Education (DACCVE) was established by 14 Del. C. c. 86. DACCVE members are appointed by the Governor from both the private and public sectors. The membership includes representatives from business, industry, labor and trade organizations and educators representing secondary, postsecondary, career guidance and counseling, special populations and special education.

DACCVE makes policy recommendations to the Governor, General Assembly, Department of Education and State Board of Education on matters pertaining to career and technical education in Delaware.

DACCVE monitors and evaluates career and technical education programs and services in local school districts and other organizations to ensure that these programs and services are in compliance with state and federal standards.

Accomplishments

- Provided support services to comprehensive high schools to promote the implementation of integrated, sequential programs of study in career and technical education.
- Conducted in-service activities for middle and high school teachers, administrators and counselors relating to the development and implementation of Career Pathways in all schools.
- Assisted in the development of the State Plan for Career and Technical Education, the CAREER COMPASS publications and with the implementation of a statewide tracking system for Delaware high school graduates.
- Provided resources to improve Tech Prep programs, Business/Marketing, Agri-science, Family and Consumer Science and Technology Education programs.
- Conducted workshops for teachers and school administrators regarding state and federal regulations and funding of career and technical programs.
- Developed a website on the State of Delaware portal.
- Partnered with several agencies to plan and conduct the statewide Delaware Connections Conferences for business, industry and educators.
- Revised and implemented the awards and recognition program to recognize individuals and organizations that make outstanding contributions to the field of career and technical education.

FUNDING

<table>
<thead>
<tr>
<th></th>
<th>FY 2004</th>
<th>FY 2005</th>
<th>FY 2006</th>
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</thead>
<tbody>
<tr>
<td>GF</td>
<td>259.2</td>
<td>284.8</td>
<td>299.1</td>
</tr>
<tr>
<td>ASF</td>
<td>--</td>
<td>--</td>
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</tr>
<tr>
<td>TOTAL</td>
<td>259.2</td>
<td>284.8</td>
<td>299.1</td>
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</table>
### EDUCATION 95-00-00

#### POSITIONS

<table>
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<tr>
<th></th>
<th>FY 2004</th>
<th>FY 2005</th>
<th>FY 2006</th>
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<tbody>
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</tr>
<tr>
<td>NSF</td>
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<td>--</td>
</tr>
<tr>
<td>TOTAL</td>
<td>3.0</td>
<td>3.0</td>
<td>3.0</td>
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</tbody>
</table>

#### PERFORMANCE MEASURES

<table>
<thead>
<tr>
<th></th>
<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
<td># on-site career and technical education program reviews and</td>
<td>46</td>
<td>48</td>
<td>49</td>
</tr>
<tr>
<td>monitoring visits</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># participants in DACCVE sponsored workshops and conferences</td>
<td>*1,143</td>
<td>425</td>
<td>440</td>
</tr>
<tr>
<td># career related publications and newsletters disseminated</td>
<td>44,859</td>
<td>50,500</td>
<td>51,000</td>
</tr>
</tbody>
</table>

*700 of this total reflects a statewide student conference.*

#### ADVISORY COUNCIL 95-06-01

### ACTIVITIES

- Coordinate council meetings to review and analyze pertinent issues and identify initiatives that the council will pursue to strengthen the career and technical education delivery system and to conduct other official business.
- Conduct on-site evaluations of career and technical education programs, and Tech Prep initiatives in secondary and postsecondary schools to determine their compliance with state and federal standards.
- Recommend policy for, and evaluate the results of, the State Plan for Career and Technical Education.
- Conduct special studies and audits as requested by the Governor, General Assembly and State Board of Education.
- Provide technical assistance to local education agencies to replace the general education track in Delaware's traditional comprehensive high schools with sequential career and technical programs that will better prepare students for the workforce.
- Design and implement professional development for individuals from the public and private sectors involved in the delivery of career and technical education programs and services.
- Develop and disseminate career-related publications, guides, newsletters and reports.
- Collaborate with various agencies to pursue strategies that will lead to a statewide comprehensive workforce development system.
MISSION

The Delaware Center for Educational Technology (DCET) is committed to help empower children, through the use of information and technology, to achieve higher standards in education.

DCET’s goal is to create a technologically literate 21st Century workforce that will help attract and retain high technology companies in Delaware.

KEY OBJECTIVES

- Conduct professional development activities to assist educators with utilizing technology in curriculum instruction.
- Assist with the integration of technology and curriculum in public education throughout the state.
- Coordinate the evaluation and implementation of educational technology applications.

BACKGROUND AND ACCOMPLISHMENTS

The focus of DCET is to create and maintain a modern educational technology infrastructure in Delaware’s public schools, enabling students to meet the academic standards set by the State Board of Education.

DCET is governed by a 13-member Board of Directors consisting of three gubernatorial appointees, two public school superintendents, two public school principals, one district Information Technology representative, one curriculum coordinator, two public school teachers, Secretary of Education and State Chief Information Officer. The State Librarian, Budget Director, Controller General, Secretary of Finance and one representative designated by each of the three Delaware public institutions of higher education, are ex-officio, non-voting members of the board.

Upon completion of the public school wiring project, DCET initiated the Server and Infrastructure Enhancement Project. In Fiscal Year 2000, as the first phase of the project, DCET purchased the servers that form the core of the statewide pupil accounting system. The second phase of the project ensured a server in every school that serves the needs of the students. The architecture was developed for the Delaware Education Network to deploy administrative and instructional servers across the state, and every school has at least one server in the school.

The DCET received a Council of State Governments 2002 Innovations Award for the Traveling Computer Lab. The Lab utilizes wireless technology to demonstrate extending wires in the wall throughout the classroom, gives schools an opportunity to test drive the latest technology in the classroom, and gives teachers an opportunity to implement projects that they would not ordinarily be able to conduct.

ACTIVITIES

DCET activities are focused on curriculum and instruction, professional development and refurbishment of donated computers. Key activities for Fiscal Year 2006 include:

- Initiate professional development activities in support of districts that utilize the “Level of Technology Implementation” (LoTi) Questionnaire that provides data to drive professional development needs of teachers.
- Refurbish donated computers that are suitable for school use.
- Conduct an annual technology survey in public schools.
- Provide for on-going professional development to allow educators to be comfortable with using technology as part of their curriculum.
- Technically assist the department with the implementation of the integrated Pupil Accounting and Curriculum Management System.
• Support technology planning initiatives in Delaware’s public schools.

**PERFORMANCE MEASURES**

<table>
<thead>
<tr>
<th></th>
<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
<td># educators attending the annual Instructional Technology Conference</td>
<td>668</td>
<td>550</td>
<td>600</td>
</tr>
<tr>
<td>% schools completing annual technology survey</td>
<td>98</td>
<td>100</td>
<td>100</td>
</tr>
<tr>
<td>% school districts with at least one computer in all classrooms</td>
<td>99</td>
<td>100</td>
<td>100</td>
</tr>
</tbody>
</table>

**DELAWARE HIGHER EDUCATION COMMISSION 95-08-00**

**FUNDING**

<table>
<thead>
<tr>
<th></th>
<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
<td>GF</td>
<td>3,142.3</td>
<td>3,975.2</td>
<td>4,277.4</td>
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<tr>
<td>ASF</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>3,142.3</td>
<td>3,975.2</td>
<td>4,277.4</td>
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</tbody>
</table>

**POSITIONS**

<table>
<thead>
<tr>
<th></th>
<th>FY 2004 ACTUAL</th>
<th>FY 2005 BUDGET</th>
<th>FY 2006 GOV. REC.</th>
</tr>
</thead>
<tbody>
<tr>
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<td>NSF</td>
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<tr>
<td>TOTAL</td>
<td>7.0</td>
<td>7.0</td>
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</table>

**DELAWARE HIGHER EDUCATION COMMISSION 95-08-01**

**MISSION**

The Higher Education Commission seeks to increase awareness of, and access to, higher education for Delaware students; to respond to public demand for guidance and problem resolution; to effectively administer a variety of state student aid and contract programs; and to meet higher education information needs for state policy and economic development.

**KEY OBJECTIVES**

• Ensure that higher education is accessible and affordable to Delaware students by providing financial assistance and guidance services.

• Improve higher education data collection and reporting for Delaware, and provide access to comparative regional and national data.

• Identify and implement methods to ensure a seamless transition from secondary education to college.

• Increase awareness of the benefits of higher education and support early academic and financial preparation.

• Expand and promote educational opportunities through interstate agreements.
• Administer state, federal, and private student financial aid programs, and assist with the development of private scholarship programs.

**BACKGROUND**

The Postsecondary Education Commission was created in 1975 to coordinate state efforts in higher education. In 1979, the commission was assigned administration of a need-based grant program. Other student financial aid programs, including the Delaware Higher Education Loan program, were assigned in subsequent years. In 1991, the commission was renamed the Higher Education Commission. In 2001, legislation was passed to integrate the commission into the Department of Education.

The commission works with state agencies, school districts, community organizations and private industry to develop student guidance and financial aid programs. The commission also administers nine private scholarship programs, publishes the annual Scholarship Compendium (which lists approximately 160 public and private scholarships), and develops college planning checklists and other materials for high school students. Furthermore, the commission, Treasurer’s Office and Pension Office provide administrative support to the College Investment Plan.

**ACTIVITIES**

• Improve higher education data that is available to policymakers by supporting data collection and reporting of state, regional and national data.
• Serve as an independent front-line resource for all aspects of college financing and admissions. Serve an intermediary role in resolving problems with schools and lenders.
• Provide appropriate financial aid to students and administer 20 state financial aid programs.
• Administer the Delaware State Loan Repayment program to assist with repayment of outstanding loans through service commitment.
• Provide administrative link with Fidelity Investments in promotion of the College Investment Plan.