

Other Elective



Other Elective

Lieutenant Governor

Auditor of Accounts

Insurance Commissioner

State Treasurer

- Regulatory Activities
- Bureau of Examination, Rehabilitation and Guaranty

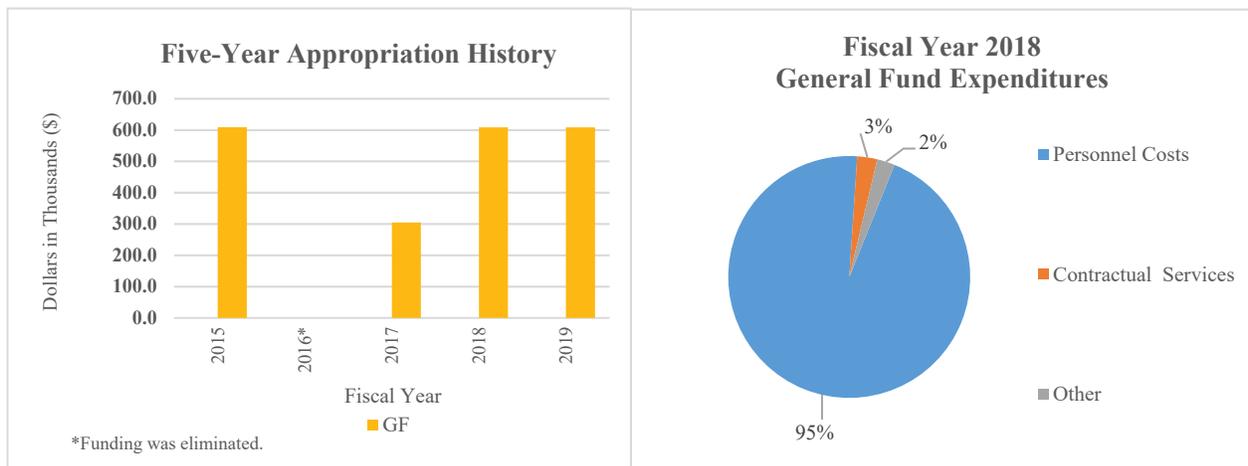
- Administration
- Cash and Debt Management
- Debt Management
- Refunds and Grants
- Reconciliations and Transaction Management
- Contributions and Plan Management

Lieutenant Governor



At a Glance

- Preside over the State Senate;
- Chair the Board of Pardons;
- Serve on the Budget Commission and State Employee Benefits Committee; and
- Work to improve the lives of residents of Delaware through constituent work and initiatives focused on areas such as behavioral health, physical health, education and economy.



Overview

The mission of the Office of the Lieutenant Governor is to fulfill the constitutional duties of the office by effectively presiding over the State Senate; fairly and equitably chairing the Board of Pardons; assisting the Governor upon request; working with the legislature on policy initiatives relating to education, health and the economy; and providing complete and efficient services to constituents.

On the Web

For more information, visit ltgov.delaware.gov.

Lieutenant Governor



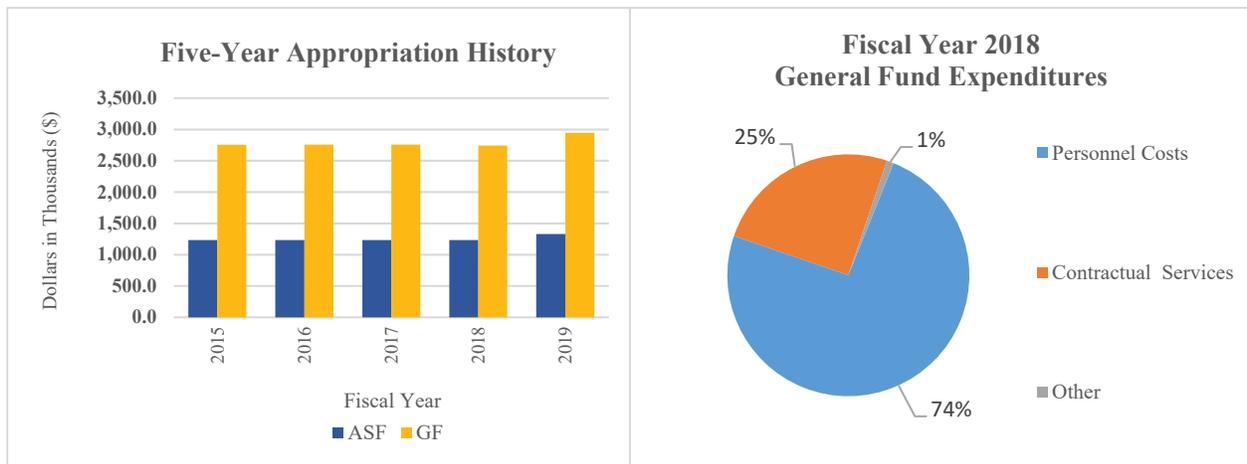
Performance Measures

IPU	Performance Measure Name	Fiscal Year 2018 Actual	Fiscal Year 2019 Budget	Fiscal Year 2020 Governor's Recommended
12-01-01	<i>Lieutenant Governor</i>			
	% of constituent inquiries responded to within 30 days	*	100	100
	<i>*New performance measure.</i>			



At a Glance

- Issue timely reports that enhance public accountability and stewardship of state and federal programs;
- Identify and reduce fraud, waste and abuse in organizations receiving state and federal funds;
- Ensure quality non-partisan audits, attestation engagements and investigations that comply with professional standards;
- Ensure appropriate levels of audit coverage throughout the State, including the State's Comprehensive Annual Financial Report and the Federal Single Audit; and
- Facilitate ongoing discussions and dialog regarding audit recommendations and risk mitigation relative to internal control weaknesses identified throughout state government.



Overview

As the independent auditors for the State, the Office of Auditor of Accounts (AOA) is responsible for various audits of state and federal funds, including, but not limited to, the State's annual financial and federal single audits. AOA also helps to assure accountability of taxpayer dollars by conducting various audits, attestation engagements and investigations of school districts, charter schools and government departments and agencies. In addition to identifying fraud, waste, and abuse, AOA evaluates government operations and programs for economy, efficiency and effectiveness.

On the Web

For more information, visit auditor.delaware.gov.

Auditor of Accounts



Performance Measures

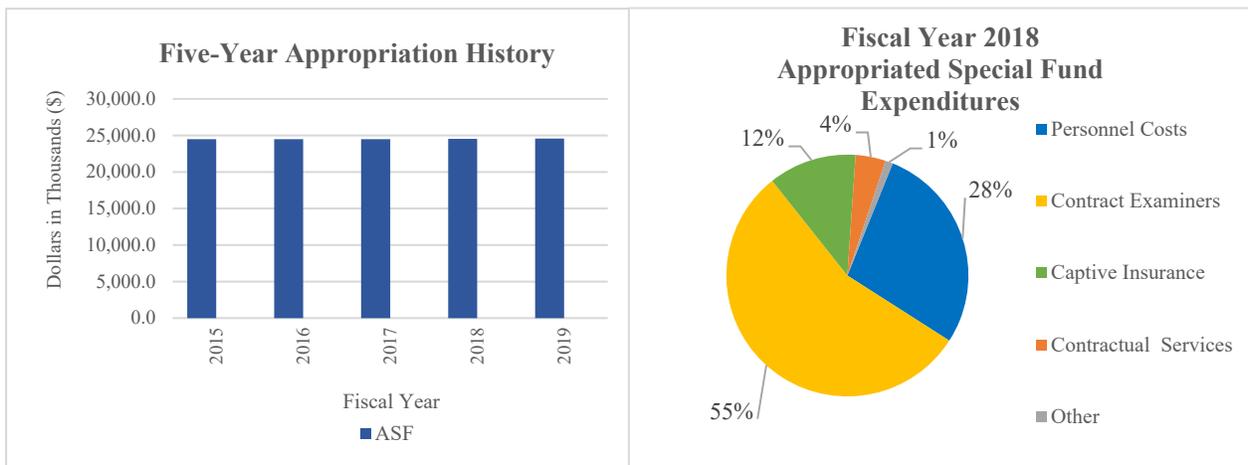
IPU	Performance Measure Name	Fiscal Year 2018 Actual	Fiscal Year 2019 Budget	Fiscal Year 2020 Governor's Recommended
12-02-01	Auditor of Accounts			
	# of reports issued:	70	75	75
	School Districts/Charter Schools	36	25	25
	All Others	34	50	50
	% of in-house public audit, inspection and investigation reports issued within 45 business days of completion and review of fieldwork	100	100	100
	% of continuing professional education compliance	100	100	100
	% of audit staff with professional certifications	100	80	80

Insurance Commissioner



At a Glance

- Monitor the financial operations of approximately 1,450 foreign and 140 domestic insurers licensed in Delaware and take regulatory measures to assure their solvency;
- Regulate captive insurance companies, consistent with their nature and purpose, and foster economic development in Delaware through the growth of the captive insurance industry;
- Investigate property and casualty, auto, life, health, workers' compensation, provider and agent insurance fraud to reduce the cost of insurance to consumers;
- Issue licenses to insurance agents, brokers, adjusters, appraisers and consultants in order to ensure competency and ethical conduct in the field; and
- Review and regulate insurance contracts and rate filings to confirm compliance with applicable actuarial standards, statutory provisions and regulations.



Overview

In accordance with Title 18 of the Delaware Code, the Insurance Commissioner of the State of Delaware will investigate consumer complaints and inquiries, and advocate for Delawareans; ensure Delaware companies are in good financial health; communicate timely and relevant insurance-related information to Delawareans; investigate and prosecute insurance fraud; license agents and brokers; fund volunteer fire departments and other first responders; police the conduct of carriers, agents, and brokers doing business in Delaware; save money for small businesses while increasing safety at work sites; and foster economic development in Delaware as more companies domicile here.

Insurance Commissioner



On the Web

For more information, visit insurance.delaware.gov.

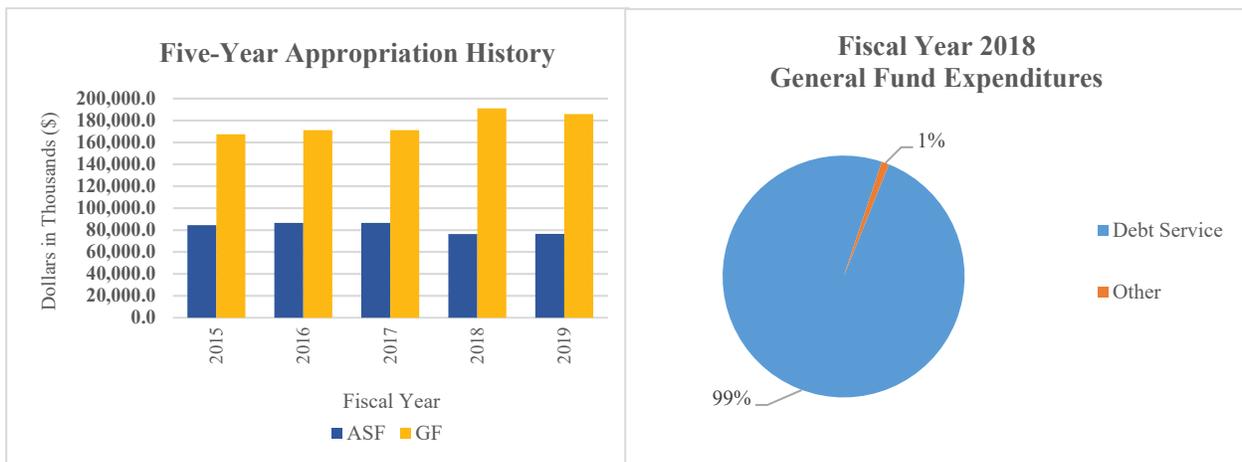
Performance Measures

IPU	Performance Measure Name	Fiscal Year 2018 Actual	Fiscal Year 2019 Budget	Fiscal Year 2020 Governor's Recommended
12-03-02	Bureau of Examination, Rehabilitation and Guaranty			
	Consumer Services			
	# of new licenses:			
	producers	25,018	24,267	25,769
	adjusters	14,708	14,267	15,149
	appraisers	292	283	301
	public adjusters	20	19	21
	fraternal producers	57	55	59
	apprentice adjusters	4	4	4
	surplus lines brokers	247	240	254
	limited lines producers	1,415	1,373	1,457
	business entities	1,605	1,557	1,653
	# of consumer complaints/inquiries	4,494	4,719	4,860
	# of arbitration cases heard	114	120	125
	Bureau of Captive and Financial Insurance Products			
	# of companies regulated:			
domestic	142	145	147	
foreign	1,443	1,455	1,470	
# of captive insurance companies newly licensed	109	101	100	



At a Glance

- Provide the residents of Delaware with sound fiscal stewardship;
- Formulate strategic policy and manage the requisite resources to execute core functions;
- Provide oversight and administration for the State’s investment portfolio, banking services, and debt management;
- Oversee the design and administration of the State’s deferred compensation plans, college investment plan, and Achieving a Better Life Experience (ABLE) plan; and
- Process, record, and reconcile all state collections and disbursements promptly.



Overview

The vision for the Office of the State Treasurer (OST) is to be “first in finance” – recognized as the premier state for sound fiscal management. The mission of the OST is to create value for Delawareans by fostering a culture of financial excellence in the execution of the State’s fiscal operations. OST organizes and reports activities in four divisions: Cash and Debt Management; Contributions and Plan Management; Reconciliations and Transaction Management; and Policy and Office Management.

On the Web

For more information, visit treasurer.delaware.gov.



Performance Measures

IPU	Performance Measure Name	Fiscal Year 2018 Actual	Fiscal Year 2019 Budget	Fiscal Year 2020 Governor's Recommended
12-05-02	<i>Cash and Debt Management*</i>			
	Investment Return	0.76	1.26	1.02
	Banking Efficiency (\$ per transaction)	0.11	0.10	0.08
	Debt Feasibility	AAA (3)	AAA (3)	AAA (3)
12-05-05	<i>Reconciliations and Transaction Management*</i>			
	Transactional Productivity (\$ per FTE)	1.66	2.00	2.10
12-05-06	<i>Contributions and Plan Management*</i>			
	% of actively contributing participants in the State's retirement plans with sufficient replacement income	**	13.0%	16.2%
	% of eligible employees contributing to the State's retirement program	**	36.8%	36.8%
	Retirement return	**	**	1.02
	College rating	Neutral	Bronze	Bronze
*Performance measures are based on calendar years 2015, 2016 and 2017.				
**New performance measure.				

**OTHER ELECTIVE OFFICES
DEPARTMENT SUMMARY**

12-00-00 Appropriation Units	POSITIONS				DOLLARS			
	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend
Lieutenant Governor								
General Funds	6.0	6.0	6.0	6.0	615.0	608.7	623.3	623.3
Appropriated S/F								
Non-Appropriated S/F								
	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>615.0</u>	<u>608.7</u>	<u>623.3</u>	<u>623.3</u>
Auditor of Accounts								
General Funds	20.0	20.0	20.0	20.0	2,414.8	2,944.8	2,979.4	2,770.5
Appropriated S/F	7.0	7.0	7.0	7.0	1,031.0	1,330.4	1,330.4	1,330.4
Non-Appropriated S/F					30.3	24.0	24.0	24.0
	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>	<u>3,476.1</u>	<u>4,299.2</u>	<u>4,333.8</u>	<u>4,124.9</u>
Insurance Commissioner								
General Funds								
Appropriated S/F	89.0	89.0	96.0	96.0	22,513.7	24,568.4	24,568.4	24,568.4
Non-Appropriated S/F	2.0	2.0	3.0	3.0	820.3	151.9	151.9	151.9
	<u>91.0</u>	<u>91.0</u>	<u>99.0</u>	<u>99.0</u>	<u>23,334.0</u>	<u>24,720.3</u>	<u>24,720.3</u>	<u>24,720.3</u>
State Treasurer								
General Funds	12.0	11.0	11.0	11.0	189,096.6	185,788.9	185,679.5	187,864.3
Appropriated S/F	9.0	10.0	13.0	13.0	73,702.7	76,458.8	76,884.5	77,276.7
Non-Appropriated S/F	3.0	3.0	4.0	4.0	408,983.8	180,723.6	180,838.2	180,838.2
	<u>24.0</u>	<u>24.0</u>	<u>28.0</u>	<u>28.0</u>	<u>671,783.1</u>	<u>442,971.3</u>	<u>443,402.2</u>	<u>445,979.2</u>
TOTAL								
General Funds	38.0	37.0	37.0	37.0	192,126.4	189,342.4	189,282.2	191,258.1
Appropriated S/F	105.0	106.0	116.0	116.0	97,247.4	102,357.6	102,783.3	103,175.5
Non-Appropriated S/F	5.0	5.0	7.0	7.0	409,834.4	180,899.5	181,014.1	181,014.1
	<u>148.0</u>	<u>148.0</u>	<u>160.0</u>	<u>160.0</u>	<u>699,208.2</u>	<u>472,599.5</u>	<u>473,079.6</u>	<u>475,447.7</u>

**OTHER ELECTIVE OFFICES
DEPARTMENT SUMMARY**

12-00-00 Appropriation Units	POSITIONS				DOLLARS			
	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend
OTHER AVAILABLE FUNDS - REGULAR OPERATIONS								
General Funds					17,497.6		187.6	
Special Funds					0.2			
SUBTOTAL					17,497.8		187.6	
TOTAL DEPARTMENT - REGULAR OPERATIONS								
General Funds					209,624.0	189,530.1	189,282.2	191,258.1
Special Funds					507,082.0	283,257.1	283,797.4	284,189.6
TOTAL					716,706.0	472,787.2	473,079.6	475,447.7
TOTAL DEPARTMENT								
FIRST STATE IMPROVEMENT FUND - SPECIAL FUNDS								
CAPITAL IMPROVEMENTS - SPECIAL FUNDS								
GRAND TOTAL								
General Funds					209,624.0	189,530.1	189,282.2	191,258.1
Special Funds					507,082.0	283,257.1	283,797.4	284,189.6
GRAND TOTAL					716,706.0	472,787.2	473,079.6	475,447.7
	(Reverted)				2,005.5			
	(Encumbering)				187.7			
	(Continuing)							

**OTHER ELECTIVE OFFICES
LIEUTENANT GOVERNOR
LIEUTENANT GOVERNOR
INTERNAL PROGRAM UNIT SUMMARY**

12-01-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds	583.8	574.0	588.6	588.6				588.6
Appropriated S/F								
Non-Appropriated S/F								
	<u>583.8</u>	<u>574.0</u>	<u>588.6</u>	<u>588.6</u>				<u>588.6</u>
Travel								
General Funds	4.9	1.3	1.3	1.3				1.3
Appropriated S/F								
Non-Appropriated S/F								
	<u>4.9</u>	<u>1.3</u>	<u>1.3</u>	<u>1.3</u>				<u>1.3</u>
Contractual Services								
General Funds	16.6	23.6	23.6	23.6				23.6
Appropriated S/F								
Non-Appropriated S/F								
	<u>16.6</u>	<u>23.6</u>	<u>23.6</u>	<u>23.6</u>				<u>23.6</u>
Supplies and Materials								
General Funds	2.1	2.1	2.1	2.1				2.1
Appropriated S/F								
Non-Appropriated S/F								
	<u>2.1</u>	<u>2.1</u>	<u>2.1</u>	<u>2.1</u>				<u>2.1</u>
Expenses - Lt. Governor								
General Funds	7.6	7.7	7.7	7.7				7.7
Appropriated S/F								
Non-Appropriated S/F								
	<u>7.6</u>	<u>7.7</u>	<u>7.7</u>	<u>7.7</u>				<u>7.7</u>
TOTAL								
General Funds	615.0	608.7	623.3	623.3				623.3
Appropriated S/F								
Non-Appropriated S/F								
	<u>615.0</u>	<u>608.7</u>	<u>623.3</u>	<u>623.3</u>				<u>623.3</u>
IPU REVENUES								
General Funds								
Appropriated S/F								
Non-Appropriated S/F								
POSITIONS								
General Funds	6.0	6.0	6.0	6.0				6.0
Appropriated S/F								
Non-Appropriated S/F								
	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>				<u>6.0</u>

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Recommend base funding to maintain Fiscal Year 2019 level of service.

**OTHER ELECTIVE OFFICES
AUDITOR OF ACCOUNTS
AUDITOR OF ACCOUNTS
INTERNAL PROGRAM UNIT SUMMARY**

12-02-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds	1,792.2	2,130.2	2,162.2	2,162.2				2,162.2
Appropriated S/F	283.1	600.6	600.6	600.6				600.6
Non-Appropriated S/F								
	<u>2,075.3</u>	<u>2,730.8</u>	<u>2,762.8</u>	<u>2,762.8</u>				<u>2,762.8</u>
Travel								
General Funds	5.3	4.9	4.9	4.9				4.9
Appropriated S/F	2.6	9.5	9.5	9.5				9.5
Non-Appropriated S/F		1.1	1.1	1.1				1.1
	<u>7.9</u>	<u>15.5</u>	<u>15.5</u>	<u>15.5</u>				<u>15.5</u>
Contractual Services								
General Funds	599.9	789.6	792.2	788.7	2.6	-208.0		583.3
Appropriated S/F	745.3	705.5	705.5	705.5				705.5
Non-Appropriated S/F	30.3	22.6	22.6	22.6				22.6
	<u>1,375.5</u>	<u>1,517.7</u>	<u>1,520.3</u>	<u>1,516.8</u>	<u>2.6</u>	<u>-208.0</u>		<u>1,311.4</u>
Supplies and Materials								
General Funds	8.7	9.4	9.4	9.4				9.4
Appropriated S/F		4.4	4.4	4.4				4.4
Non-Appropriated S/F		0.3	0.3	0.3				0.3
	<u>8.7</u>	<u>14.1</u>	<u>14.1</u>	<u>14.1</u>				<u>14.1</u>
Capital Outlay								
General Funds	8.7	10.7	10.7	10.7				10.7
Appropriated S/F		10.4	10.4	10.4				10.4
Non-Appropriated S/F								
	<u>8.7</u>	<u>21.1</u>	<u>21.1</u>	<u>21.1</u>				<u>21.1</u>
TOTAL								
General Funds	2,414.8	2,944.8	2,979.4	2,975.9	2.6	-208.0		2,770.5
Appropriated S/F	1,031.0	1,330.4	1,330.4	1,330.4				1,330.4
Non-Appropriated S/F	30.3	24.0	24.0	24.0				24.0
	<u>3,476.1</u>	<u>4,299.2</u>	<u>4,333.8</u>	<u>4,330.3</u>	<u>2.6</u>	<u>-208.0</u>		<u>4,124.9</u>
IPU REVENUES								
General Funds								
Appropriated S/F	524.8	519.0	519.0	519.0				519.0
Non-Appropriated S/F	17.4	24.0	24.0	24.0				24.0
	<u>542.2</u>	<u>543.0</u>	<u>543.0</u>	<u>543.0</u>				<u>543.0</u>
POSITIONS								
General Funds	20.0	20.0	20.0	20.0				20.0
Appropriated S/F	7.0	7.0	7.0	7.0				7.0
Non-Appropriated S/F								
	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>				<u>27.0</u>

**OTHER ELECTIVE OFFICES
AUDITOR OF ACCOUNTS
AUDITOR OF ACCOUNTS
INTERNAL PROGRAM UNIT SUMMARY**

12-02-01					Inflation			
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	& Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Base adjustments include (\$0.9) in Contractual Services to reflect a fleet rate reduction.

*Recommend inflation and volume adjustment of \$2.6 in Contractual Services for lease obligations.

*Recommend structural change of (\$208.0) in Contractual Services to Real Property Administration Contingency in Office of Management and Budget, Contingencies and One-Time Items (10-02-11) for lease obligations.

**OTHER ELECTIVE OFFICES
INSURANCE COMMISSIONER
APPROPRIATION UNIT SUMMARY**

12-03-00 Programs	POSITIONS				DOLLARS			
	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend
Regulatory Activities								
General Funds								
Appropriated S/F	9.0	12.0	12.0	12.0	972.6	1,029.7	1,029.7	1,029.7
Non-Appropriated S/F					478.9			
	<u>9.0</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>	<u>1,451.5</u>	<u>1,029.7</u>	<u>1,029.7</u>	<u>1,029.7</u>
Exam, Rehab & Guaranty								
General Funds								
Appropriated S/F	80.0	77.0	84.0	84.0	21,541.1	23,538.7	23,538.7	23,538.7
Non-Appropriated S/F	2.0	2.0	3.0	3.0	341.4	151.9	151.9	151.9
	<u>82.0</u>	<u>79.0</u>	<u>87.0</u>	<u>87.0</u>	<u>21,882.5</u>	<u>23,690.6</u>	<u>23,690.6</u>	<u>23,690.6</u>
TOTAL								
General Funds								
Appropriated S/F	89.0	89.0	96.0	96.0	22,513.7	24,568.4	24,568.4	24,568.4
Non-Appropriated S/F	2.0	2.0	3.0	3.0	820.3	151.9	151.9	151.9
	<u>91.0</u>	<u>91.0</u>	<u>99.0</u>	<u>99.0</u>	<u>23,334.0</u>	<u>24,720.3</u>	<u>24,720.3</u>	<u>24,720.3</u>

**OTHER ELECTIVE OFFICES
INSURANCE COMMISSIONER
REGULATORY ACTIVITIES
INTERNAL PROGRAM UNIT SUMMARY**

12-03-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds								
Appropriated S/F	817.8	831.1	831.1	831.1				831.1
Non-Appropriated S/F								
	<u>817.8</u>	<u>831.1</u>	<u>831.1</u>	<u>831.1</u>				<u>831.1</u>
Travel								
General Funds								
Appropriated S/F	2.1	2.4	2.4	2.4				2.4
Non-Appropriated S/F								
	<u>2.1</u>	<u>2.4</u>	<u>2.4</u>	<u>2.4</u>				<u>2.4</u>
Contractual Services								
General Funds								
Appropriated S/F	151.7	167.0	167.0	167.0				167.0
Non-Appropriated S/F	478.9							
	<u>630.6</u>	<u>167.0</u>	<u>167.0</u>	<u>167.0</u>				<u>167.0</u>
Supplies and Materials								
General Funds								
Appropriated S/F	1.0	8.8	8.8	8.8				8.8
Non-Appropriated S/F								
	<u>1.0</u>	<u>8.8</u>	<u>8.8</u>	<u>8.8</u>				<u>8.8</u>
Capital Outlay								
General Funds								
Appropriated S/F		15.4	15.4	15.4				15.4
Non-Appropriated S/F								
		<u>15.4</u>	<u>15.4</u>	<u>15.4</u>				<u>15.4</u>
Malpractice Review								
General Funds								
Appropriated S/F		5.0	5.0	5.0				5.0
Non-Appropriated S/F								
		<u>5.0</u>	<u>5.0</u>	<u>5.0</u>				<u>5.0</u>
TOTAL								
General Funds								
Appropriated S/F	972.6	1,029.7	1,029.7	1,029.7				1,029.7
Non-Appropriated S/F	478.9							
	<u>1,451.5</u>	<u>1,029.7</u>	<u>1,029.7</u>	<u>1,029.7</u>				<u>1,029.7</u>
IPU REVENUES								
General Funds	71,514.5	75,931.8	75,931.8	75,931.8				75,931.8
Appropriated S/F	1,043.1	2,280.7	2,280.7	2,280.7				2,280.7
Non-Appropriated S/F	47,336.7							
	<u>119,894.3</u>	<u>78,212.5</u>	<u>78,212.5</u>	<u>78,212.5</u>				<u>78,212.5</u>

**OTHER ELECTIVE OFFICES
INSURANCE COMMISSIONER
REGULATORY ACTIVITIES
INTERNAL PROGRAM UNIT SUMMARY**

12-03-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
POSITIONS								
General Funds								
Appropriated S/F	9.0	12.0	12.0	12.0				12.0
Non-Appropriated S/F								
	<u>9.0</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>				<u>12.0</u>

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Recommend base funding to maintain Fiscal Year 2019 level of service.

**OTHER ELECTIVE OFFICES
INSURANCE COMMISSIONER
EXAM, REHAB & GUARANTY
INTERNAL PROGRAM UNIT SUMMARY**

12-03-02					Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base				
Personnel Costs								
General Funds								
Appropriated S/F	5,346.0	5,336.2	5,625.4	5,336.2		289.2		5,625.4
Non-Appropriated S/F	148.5	121.6	136.8	121.6		15.2		136.8
	<u>5,494.5</u>	<u>5,457.8</u>	<u>5,762.2</u>	<u>5,457.8</u>		<u>304.4</u>		<u>5,762.2</u>
Travel								
General Funds								
Appropriated S/F	22.0	40.5	40.5	40.5				40.5
Non-Appropriated S/F	1.8	5.5	0.2	5.5		-5.3		0.2
	<u>23.8</u>	<u>46.0</u>	<u>40.7</u>	<u>46.0</u>		<u>-5.3</u>		<u>40.7</u>
Contractual Services								
General Funds								
Appropriated S/F	1,109.8	1,415.7	1,313.3	1,415.7		-102.4		1,313.3
Non-Appropriated S/F	187.0	20.7	14.4	20.7		-6.3		14.4
	<u>1,296.8</u>	<u>1,436.4</u>	<u>1,327.7</u>	<u>1,436.4</u>		<u>-108.7</u>		<u>1,327.7</u>
Supplies and Materials								
General Funds								
Appropriated S/F	33.7	39.7	39.7	39.7				39.7
Non-Appropriated S/F	1.6	1.2	0.5	1.2		-0.7		0.5
	<u>35.3</u>	<u>40.9</u>	<u>40.2</u>	<u>40.9</u>		<u>-0.7</u>		<u>40.2</u>
Capital Outlay								
General Funds								
Appropriated S/F	14.3	67.1	67.1	67.1				67.1
Non-Appropriated S/F	2.5	2.9	2.9	2.9		-2.9		2.9
	<u>16.8</u>	<u>70.0</u>	<u>67.1</u>	<u>70.0</u>		<u>-2.9</u>		<u>67.1</u>
Captive Insurance Fund								
General Funds								
Appropriated S/F	2,774.6	3,481.9	3,481.9	3,481.9				3,481.9
Non-Appropriated S/F	2,774.6	3,481.9	3,481.9	3,481.9				3,481.9
	<u>2,774.6</u>	<u>3,481.9</u>	<u>3,481.9</u>	<u>3,481.9</u>				<u>3,481.9</u>
Arbitration Program								
General Funds								
Appropriated S/F	12.1	36.5	36.5	36.5				36.5
Non-Appropriated S/F	12.1	36.5	36.5	36.5				36.5
	<u>12.1</u>	<u>36.5</u>	<u>36.5</u>	<u>36.5</u>				<u>36.5</u>
Contract Examiners								
General Funds								
Appropriated S/F	12,228.6	13,091.1	12,904.3	13,091.1		-186.8		12,904.3
Non-Appropriated S/F	12,228.6	13,091.1	12,904.3	13,091.1		-186.8		12,904.3
	<u>12,228.6</u>	<u>13,091.1</u>	<u>12,904.3</u>	<u>13,091.1</u>		<u>-186.8</u>		<u>12,904.3</u>
IHCAP								
General Funds								
Appropriated S/F		30.0	30.0	30.0				30.0
Non-Appropriated S/F		30.0	30.0	30.0				30.0
		<u>30.0</u>	<u>30.0</u>	<u>30.0</u>				<u>30.0</u>

**OTHER ELECTIVE OFFICES
INSURANCE COMMISSIONER
EXAM, REHAB & GUARANTY
INTERNAL PROGRAM UNIT SUMMARY**

12-03-02								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
TOTAL								
General Funds								
Appropriated S/F	21,541.1	23,538.7	23,538.7	23,538.7				23,538.7
Non-Appropriated S/F	341.4	151.9	151.9	151.9				151.9
	<u>21,882.5</u>	<u>23,690.6</u>	<u>23,690.6</u>	<u>23,690.6</u>				<u>23,690.6</u>
IPU REVENUES								
General Funds	2,200.0							
Appropriated S/F	23,318.4	23,538.7	23,538.7	23,538.7				23,538.7
Non-Appropriated S/F	341.5	201.5	201.5	201.5				201.5
	<u>25,859.9</u>	<u>23,740.2</u>	<u>23,740.2</u>	<u>23,740.2</u>				<u>23,740.2</u>
POSITIONS								
General Funds								
Appropriated S/F	80.0	77.0	84.0	77.0			7.0	84.0
Non-Appropriated S/F	2.0	2.0	3.0	2.0			1.0	3.0
	<u>82.0</u>	<u>79.0</u>	<u>87.0</u>	<u>79.0</u>			<u>8.0</u>	<u>87.0</u>

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Recommend structural changes of \$289.2 ASF in Personnel Costs from Contractual Services, (\$102.4) ASF in Contractual Services to Personnel Costs, and (\$186.8) ASF in Contract Examiners to Personnel Costs to reflect projected expenditures.

*Recommend enhancement of 7.0 ASF FTEs and 1.0 NSF FTE Administrative Specialist II to replace long-term casual/seasonal and temporary staff.

**OTHER ELECTIVE OFFICES
STATE TREASURER
APPROPRIATION UNIT SUMMARY**

12-05-00 Programs	POSITIONS				DOLLARS			
	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Recommend
Administration								
General Funds	12.0	5.0	5.0	5.0	1,502.9	805.7	838.2	823.0
Appropriated S/F	9.0	3.0	3.0	3.0	3,607.7	621.1	630.6	626.4
Non-Appropriated S/F	3.0				54,796.1			
	<u>24.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>59,906.7</u>	<u>1,426.8</u>	<u>1,468.8</u>	<u>1,449.4</u>
Cash and Debt Management								
General Funds								
Appropriated S/F		4.0	7.0	7.0		3,026.7	3,442.9	3,442.9
Non-Appropriated S/F								
		<u>4.0</u>	<u>7.0</u>	<u>7.0</u>		<u>3,026.7</u>	<u>3,442.9</u>	<u>3,442.9</u>
Debt Management								
General Funds					187,593.7	184,415.1	184,415.1	186,615.1
Appropriated S/F					70,095.0	72,483.7	72,483.7	72,880.1
Non-Appropriated S/F								
					<u>257,688.7</u>	<u>256,898.8</u>	<u>256,898.8</u>	<u>259,495.2</u>
Refunds and Grants								
General Funds								
Appropriated S/F								
Non-Appropriated S/F					354,187.7	180,400.0	180,400.0	180,400.0
					<u>354,187.7</u>	<u>180,400.0</u>	<u>180,400.0</u>	<u>180,400.0</u>
Reconciliation and Transaction Management								
General Funds		5.0	6.0	6.0		337.0	351.2	351.2
Appropriated S/F		3.0	3.0	3.0		327.3	327.3	327.3
Non-Appropriated S/F								
		<u>8.0</u>	<u>9.0</u>	<u>9.0</u>		<u>664.3</u>	<u>678.5</u>	<u>678.5</u>
Contributions and Plan Management								
General Funds		1.0				231.1	75.0	75.0
Appropriated S/F								
Non-Appropriated S/F		3.0	4.0	4.0		323.6	438.2	438.2
		<u>4.0</u>	<u>4.0</u>	<u>4.0</u>		<u>554.7</u>	<u>513.2</u>	<u>513.2</u>
TOTAL								
General Funds	12.0	11.0	11.0	11.0	189,096.6	185,788.9	185,679.5	187,864.3
Appropriated S/F	9.0	10.0	13.0	13.0	73,702.7	76,458.8	76,884.5	77,276.7
Non-Appropriated S/F	3.0	3.0	4.0	4.0	408,983.8	180,723.6	180,838.2	180,838.2
	<u>24.0</u>	<u>24.0</u>	<u>28.0</u>	<u>28.0</u>	<u>671,783.1</u>	<u>442,971.3</u>	<u>443,402.2</u>	<u>445,979.2</u>

**OTHER ELECTIVE OFFICES
STATE TREASURER
ADMINISTRATION
INTERNAL PROGRAM UNIT SUMMARY**

12-05-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds	1,246.4	618.3	631.2	631.2				631.2
Appropriated S/F	793.0	356.1	356.1	356.1				356.1
Non-Appropriated S/F	272.7							
	<u>2,312.1</u>	<u>974.4</u>	<u>987.3</u>	<u>987.3</u>				<u>987.3</u>
Travel								
General Funds								
Appropriated S/F	14.2	24.5	24.5	24.5				24.5
Non-Appropriated S/F	0.2							
	<u>14.4</u>	<u>24.5</u>	<u>24.5</u>	<u>24.5</u>				<u>24.5</u>
Contractual Services								
General Funds	123.0	182.1	201.7	182.1	4.4			186.5
Appropriated S/F	279.5	205.9	215.4	205.9			5.3	211.2
Non-Appropriated S/F	54,523.2							
	<u>54,925.7</u>	<u>388.0</u>	<u>417.1</u>	<u>388.0</u>	<u>4.4</u>		<u>5.3</u>	<u>397.7</u>
Supplies and Materials								
General Funds	5.3	5.3	5.3	5.3				5.3
Appropriated S/F	46.3	9.1	9.1	9.1				9.1
Non-Appropriated S/F								
	<u>51.6</u>	<u>14.4</u>	<u>14.4</u>	<u>14.4</u>				<u>14.4</u>
Capital Outlay								
General Funds								
Appropriated S/F		25.5	25.5	25.5				25.5
Non-Appropriated S/F								
		<u>25.5</u>	<u>25.5</u>	<u>25.5</u>				<u>25.5</u>
Data Processing								
General Funds								
Appropriated S/F	54.3							
Non-Appropriated S/F								
	<u>54.3</u>							
Banking Services								
General Funds								
Appropriated S/F	2,420.4							
Non-Appropriated S/F								
	<u>2,420.4</u>							
403B Plans								
General Funds	128.2							
Appropriated S/F								
Non-Appropriated S/F								
	<u>128.2</u>							
TOTAL								
General Funds	1,502.9	805.7	838.2	818.6	4.4			823.0
Appropriated S/F	3,607.7	621.1	630.6	621.1			5.3	626.4
Non-Appropriated S/F	54,796.1							
	<u>59,906.7</u>	<u>1,426.8</u>	<u>1,468.8</u>	<u>1,439.7</u>	<u>4.4</u>		<u>5.3</u>	<u>1,449.4</u>

**OTHER ELECTIVE OFFICES
STATE TREASURER
ADMINISTRATION
INTERNAL PROGRAM UNIT SUMMARY**

12-05-01								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
IPU REVENUES								
General Funds	9,107.6	3,939.7	3,939.7	3,939.7				3,939.7
Appropriated S/F	4,137.5	904.0	904.0	904.0				904.0
Non-Appropriated S/F	7,006.8	27,630.0	27,630.0	27,630.0				27,630.0
	20,251.9	32,473.7	32,473.7	32,473.7				32,473.7
POSITIONS								
General Funds	12.0	5.0	5.0	5.0				5.0
Appropriated S/F	9.0	3.0	3.0	3.0				3.0
Non-Appropriated S/F	3.0							
	24.0	8.0	8.0	8.0				8.0

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Recommend inflation and volume adjustment of \$4.4 in Contractual Services for lease obligations. Do not recommend additional inflation and volume adjustment of \$4.2 ASF in Contractual Services.

*Recommend enhancement of \$5.3 ASF in Contractual Services for expansion of software and hardware to improve treasury and research operations. Do not recommend additional enhancement of \$15.4 in Contractual Services.

**OTHER ELECTIVE OFFICES
STATE TREASURER
CASH AND DEBT MANAGEMENT
INTERNAL PROGRAM UNIT SUMMARY**

12-05-02								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds								
Appropriated S/F		394.3	710.5	394.3			316.2	710.5
Non-Appropriated S/F								
		394.3	710.5	394.3			316.2	710.5
Banking Services								
General Funds								
Appropriated S/F		2,632.4	2,732.4	2,632.4			100.0	2,732.4
Non-Appropriated S/F								
		2,632.4	2,732.4	2,632.4			100.0	2,732.4
TOTAL								
General Funds								
Appropriated S/F		3,026.7	3,442.9	3,026.7			416.2	3,442.9
Non-Appropriated S/F								
		3,026.7	3,442.9	3,026.7			416.2	3,442.9
IPU REVENUES								
General Funds								
Appropriated S/F		2,632.4	2,632.4	2,632.4				2,632.4
Non-Appropriated S/F								
		2,632.4	2,632.4	2,632.4				2,632.4
POSITIONS								
General Funds								
Appropriated S/F		4.0	7.0	4.0			3.0	7.0
Non-Appropriated S/F								
		4.0	7.0	4.0			3.0	7.0

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Base adjustments include 1.0 NSF FTE as approved by the Delaware State Clearinghouse Committee; 1.0 FTE and (1.0) NSF FTE Director of Debt and Cash Management to switch fund position to reflect workload; and (1.0) FTE to address critical workforce needs.

*Recommend enhancements of \$316.2 ASF in Personnel Costs and 3.0 ASF FTEs (1.0 Deputy Principal Assistant, 1.0 Director of Debt and Cash Management, and 1.0 Junior Project Manager) to align personnel with asset management and financial services; and \$100.0 ASF in Banking Services for upgrades to the State's merchant services.

**OTHER ELECTIVE OFFICES
STATE TREASURER
DEBT MANAGEMENT
INTERNAL PROGRAM UNIT SUMMARY**

12-05-03								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Debt Service								
General Funds	187,200.1	183,931.0	183,931.0	186,131.0				186,131.0
Appropriated S/F								
Non-Appropriated S/F	187,200.1	183,931.0	183,931.0	186,131.0				186,131.0
Debt Svc. - Local Schools								
General Funds								
Appropriated S/F	70,095.0	72,483.7	72,483.7	72,880.1				72,880.1
Non-Appropriated S/F	70,095.0	72,483.7	72,483.7	72,880.1				72,880.1
Expense of Issuing Bonds								
General Funds	290.1	354.1	354.1	354.1				354.1
Appropriated S/F								
Non-Appropriated S/F	290.1	354.1	354.1	354.1				354.1
Financial Advisor								
General Funds	103.5	130.0	130.0	130.0				130.0
Appropriated S/F								
Non-Appropriated S/F	103.5	130.0	130.0	130.0				130.0
TOTAL								
General Funds	187,593.7	184,415.1	184,415.1	186,615.1				186,615.1
Appropriated S/F	70,095.0	72,483.7	72,483.7	72,880.1				72,880.1
Non-Appropriated S/F	257,688.7	256,898.8	256,898.8	259,495.2				259,495.2
IPU REVENUES								
General Funds	11,792.8	46,400.0	46,400.0	46,400.0				46,400.0
Appropriated S/F	70,797.3	71,573.5	71,573.5	71,573.5				71,573.5
Non-Appropriated S/F	3,699.4	665.3	665.3	665.3				665.3
	86,289.5	118,638.8	118,638.8	118,638.8				118,638.8
POSITIONS								
General Funds								
Appropriated S/F								
Non-Appropriated S/F								

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Base adjustments include \$2,200.0 in Debt Service to reflect projected expenditures; and \$396.4 ASF in Debt Service - Local Schools to reflect projected expenditures.

**OTHER ELECTIVE OFFICES
STATE TREASURER
REFUNDS AND GRANTS
INTERNAL PROGRAM UNIT SUMMARY**

12-05-04								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Other Items								
General Funds								
Appropriated S/F								
Non-Appropriated S/F	344,187.7	180,400.0	180,400.0	180,400.0				180,400.0
	344,187.7	180,400.0	180,400.0	180,400.0				180,400.0
Other Items								
General Funds								
Appropriated S/F								
Non-Appropriated S/F	10,000.0							
	10,000.0							
TOTAL								
General Funds								
Appropriated S/F								
Non-Appropriated S/F	354,187.7	180,400.0	180,400.0	180,400.0				180,400.0
	354,187.7	180,400.0	180,400.0	180,400.0				180,400.0
IPU REVENUES								
General Funds								
Appropriated S/F								
Non-Appropriated S/F	354,187.6	180,400.0	180,400.0	180,400.0				180,400.0
	354,187.6	180,400.0	180,400.0	180,400.0				180,400.0
POSITIONS								
General Funds								
Appropriated S/F								
Non-Appropriated S/F								

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Recommend base funding to maintain Fiscal Year 2019 level of service.

**OTHER ELECTIVE OFFICES
STATE TREASURER
RECONCILIATION AND TRANSACTION MANAGEMENT
INTERNAL PROGRAM UNIT SUMMARY**

12-05-05								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds		337.0	351.2	349.9		1.3		351.2
Appropriated S/F		187.2	187.2	187.2				187.2
Non-Appropriated S/F								
		524.2	538.4	537.1		1.3		538.4
Contractual Services								
General Funds								
Appropriated S/F		83.0	83.0	83.0				83.0
Non-Appropriated S/F								
		83.0	83.0	83.0				83.0
Data Processing								
General Funds								
Appropriated S/F		57.1	57.1	57.1				57.1
Non-Appropriated S/F								
		57.1	57.1	57.1				57.1
TOTAL								
General Funds		337.0	351.2	349.9		1.3		351.2
Appropriated S/F		327.3	327.3	327.3				327.3
Non-Appropriated S/F								
		664.3	678.5	677.2		1.3		678.5
IPU REVENUES								
General Funds								
Appropriated S/F		140.0	140.0	140.0				140.0
Non-Appropriated S/F								
		140.0	140.0	140.0				140.0
POSITIONS								
General Funds		5.0	6.0	6.0				6.0
Appropriated S/F		3.0	3.0	3.0				3.0
Non-Appropriated S/F								
		8.0	9.0	9.0				9.0

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Base adjustments include 1.0 FTE to address critical workforce needs.

*Recommend structural change of \$1.3 in Personnel Costs from Contributions and Plan Management (12-05-06) to reflect anticipated expenditures.

**OTHER ELECTIVE OFFICES
STATE TREASURER
CONTRIBUTIONS AND PLAN MANAGEMENT
INTERNAL PROGRAM UNIT SUMMARY**

12-05-06								
Lines	FY 2018 Actual	FY 2019 Budget	FY 2020 Request	FY 2020 Base	Inflation & Volume Adjustment	Structural Changes	Enhance- ments	FY 2020 Recommend
Personnel Costs								
General Funds		156.1		1.3		-1.3		
Appropriated S/F								
Non-Appropriated S/F		<u>323.6</u>	<u>438.2</u>	<u>438.2</u>				<u>438.2</u>
		479.7	438.2	439.5		-1.3		438.2
403B Plans								
General Funds		75.0	75.0	75.0				75.0
Appropriated S/F								
Non-Appropriated S/F								
		<u>75.0</u>	<u>75.0</u>	<u>75.0</u>				<u>75.0</u>
TOTAL								
General Funds		231.1	75.0	76.3		-1.3		75.0
Appropriated S/F								
Non-Appropriated S/F		<u>323.6</u>	<u>438.2</u>	<u>438.2</u>				<u>438.2</u>
		554.7	513.2	514.5		-1.3		513.2
IPU REVENUES								
General Funds								
Appropriated S/F								
Non-Appropriated S/F		<u>323.6</u>	<u>323.6</u>	<u>323.6</u>				<u>323.6</u>
		323.6	323.6	323.6				323.6
POSITIONS								
General Funds		1.0						
Appropriated S/F								
Non-Appropriated S/F		<u>3.0</u>	<u>4.0</u>	<u>4.0</u>				<u>4.0</u>
		4.0	4.0	4.0				4.0

BASE, INFLATION, STRUCTURAL CHANGES, ENHANCEMENTS AND ONE-TIME ITEMS

*Base adjustments include (1.0) FTE and 1.0 NSF FTE Director of Contribution and Plans Management to switch fund position to reflect workload; and (\$156.1) in Personnel Costs to reflect anticipated expenditures.

*Recommend structural change of (\$1.3) in Personnel Costs to Reconciliation and Transaction Management (12-05-05) to reflect anticipated expenditures.