Every Trip.
We strive to make every trip taken in Delaware safe, reliable, and convenient for people and commerce.

Every Mode.
We provide safe choices for travelers in Delaware to access roads, rails, buses, airways, waterways, bike trails, and walking paths.

Every Dollar.
We seek the best value for every dollar spent for the benefit of all.

Everyone.
We engage our customers and employees with respect and courtesy as we deliver our services.
2020 HIGHLIGHTS

MAKING JOBS A PRIORITY

TIF Transportation Infrastructure Investment Fund

Providing economic assistance to the Department of Transportation for roadway, construction, and other improvements. Making Delaware attractive and revitalization.

TIF Goals:
- Attract new businesses to Delaware
- Expand existing Delaware businesses
- Create jobs

Senate Bill 61

KEEP DE LITTER FREE

Project SEARCH

Welcome to Project SEARCH at DeDOT!

HENLOPEN TID

FIVE POINTS

TRANSPORTATION STUDY

All Projects
Recommended improvements total approximately $284 million
Projects recommended for FY2021 CTR total approximately $27 million
• DelDOT Remains Open
• Construction Projects Continue
• DMV and DTC Continue to Provide Services
• Electronic Development Plan Submissions, Reviews and Approvals
• Online Permit Submissions and Approvals
• Electronic Signature Policy
• Electronic Bid Submissions
• Virtual Bid Openings
• Virtual Workshops
• Human Resource Trainings Online
• All Electronic Tolling (March-May)
• Increased Usage of the DelDOT App

DMV Services

March – Sept Online Transactions
80,911
myDMV Activations
35,606

Transit Services

Mobile Tickets
Since June 1
27,723
New DART Pass
Activations:
3,301
COVID 19 IMPACTS ON DELDOT FINANCES

COVID 19 Expenses
Charged to Storm/Emergency Fund
FY20 $1,433,780
FY21 $1,330,443 YTD

Revenue Loss Expected
FY 20 $54.5M (actual)
FY 21 $49.6M (anticipated)
FY 22 $17.3M (anticipated)

C.A.R.E.S. Act ($61.2M transit)
$50.4M one-time budget credit

Additional Bonds Sold to Maintain
Current Construction Projects

FY 22 – FY 27 Impacts
To be determined

Phase IV Federal Stimulus
TBD
FY22 INITIATIVES

Deliver a $4.0 Billion Capital Program Over 6 Years
FY2022 - Sources of Funds - $938.8M

(in millions)

- I-95 Tolls, $130.6
- SR-1 Tolls, $59.6
- DMV Revenues, $228.2
- Motor Fuel Tax, $144.7
- Bond Proceeds, $81.8
- Interest, $5.0
- DTC Fare Box, $18.9
- Federal Funds, $250.0
- Other Revenue (includes $5M GF), $20.0
- Other Revenue (includes $5M GF) $20.0

Note: $200M in GARVEE Bonds were issued for I-95 Rehabilitation project in FY 2021 to be expended over three fiscal years.
FY2022 - Uses of Funds - $938.8M (in millions)

- Federal Capital, $250.0M
- State Capital, $289.8M
- DelDOT Operating, $176.0M
- DTC Operating, $122.0M
- Debt-Service, $96.0M
- GF – Operating, $5.0M

Uses of Funds:

- 27%
- 19%
- 13%
- 10%
- 31%
FY2022 – US 301 Sources and Uses of Funds (in millions)

SOURCES - US301 TOLL REVENUES $23.4M

- Debt Service, $15.3 (66%)
- Operations, $3.1 (13%)
- Toll Stabilization Fund, $5.0 (21%)
## TRUST FUND REVENUES

<table>
<thead>
<tr>
<th>Revenues</th>
<th>FY14</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
<th>FY21</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
</tr>
</thead>
<tbody>
<tr>
<td>Motor Fuel Tax</td>
<td>116.9</td>
<td>119.6</td>
<td>126.5</td>
<td>132.1</td>
<td>132.9</td>
<td>144.7</td>
<td>138.7</td>
<td>141.1</td>
<td>144.7</td>
<td>146.9</td>
<td>149.1</td>
<td>151.3</td>
<td>153.6</td>
</tr>
<tr>
<td>Toll Roads</td>
<td>170.0</td>
<td>176.1</td>
<td>192.3</td>
<td>197.4</td>
<td>197.0</td>
<td>199.8</td>
<td>171.9</td>
<td>178.4</td>
<td>190.2</td>
<td>202.6</td>
<td>205.2</td>
<td>207.7</td>
<td>210.2</td>
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<tr>
<td>DMV Revenues</td>
<td>160.3</td>
<td>171.0</td>
<td>198.1</td>
<td>211.0</td>
<td>211.1</td>
<td>218.8</td>
<td>207.4</td>
<td>215.4</td>
<td>228.2</td>
<td>231.74</td>
<td>235.1</td>
<td>238.6</td>
<td>242.2</td>
</tr>
</tbody>
</table>

**Unaudited**

**Forecasted - October 2020 DEFAC**

### Graphs:
- Motor fuel Tax
- DMV Revenues
- Toll Roads

![Graph of TRUST FUND REVENUES](image-url)
DEBT SERVICE AS A % OF REVENUE

Debt Service with US301

Debt Service without US301
OPERATING BUDGET
FY22 Operating Uses - $393.3 M

- DTC Subsidy (26%), $103.2
- Debt Service (25%), $95.9
- Personnel (26%), $104.9
- OpEX (17%), $60.9
- US301 (4%), $18.4
- Storm/Emergency (3%), $10.0

Total: $393.3 M
## FY 22 Operating Budget Request

*(all figures in thousands)*

<table>
<thead>
<tr>
<th></th>
<th>FY 21 Base</th>
<th>FY 22 Request</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>OPEX</td>
<td>222,645.1</td>
<td>282,141.6</td>
<td>26.7%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>108,645.7</td>
<td>111,249.7</td>
<td>2.4%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>331,290.8</strong></td>
<td><strong>393,391.3</strong></td>
<td><strong>18.7%</strong></td>
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</tbody>
</table>

*Growth in OPEX largely based on restoring annual subsidy to DTC, lowered in FY 21 due to one-time CARES Act funding*
<table>
<thead>
<tr>
<th>FY 21 Base Budget</th>
<th>331,290.8</th>
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</thead>
<tbody>
<tr>
<td>FY 22 Door Openers</td>
<td>54,870.8</td>
</tr>
<tr>
<td>Operating Costs for new DOTS facility</td>
<td>86.8</td>
</tr>
<tr>
<td>TMC management of City of Wilmington traffic signals</td>
<td>100.0</td>
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<tr>
<td>Transit Ops (Restore FY 20 subsidy, Union contract increases)</td>
<td>52,665.7</td>
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<tr>
<td>SWCAP Increase</td>
<td>509.6</td>
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<tr>
<td>DMV Casual/Seasonal to FTE (Phase 3)</td>
<td>1,508.7</td>
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<tr>
<td>FY 22 DelDOT Budget Requests</td>
<td>7,229.7</td>
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<tr>
<td>Tech &amp; Innovation Initiatives</td>
<td>285.0</td>
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<tr>
<td>DMV Outreach Campaigns - REAL ID Compliance</td>
<td>275.0</td>
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<tr>
<td>TTF Debt Service increase</td>
<td>760.0</td>
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<tr>
<td>US 301 Debt Service increase</td>
<td>1,844.0</td>
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<tr>
<td>Transfer of DelDOT building Maintenance</td>
<td>265.7</td>
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<tr>
<td>Transit Ops Revenue Subsidy</td>
<td>3,800.0</td>
</tr>
<tr>
<td>FY 22 OPERATING BUDGET REQUEST</td>
<td>393,391.3</td>
</tr>
</tbody>
</table>
CAPITAL BUDGET
FY2022 – State Capital Categories - $289.8M (in millions)
Continued Investment in State of Good Repair
Investment in Highway and Pedestrian Safety
Rehabilitation of I–95
QUESTIONS/COMMENTS
THANK YOU!