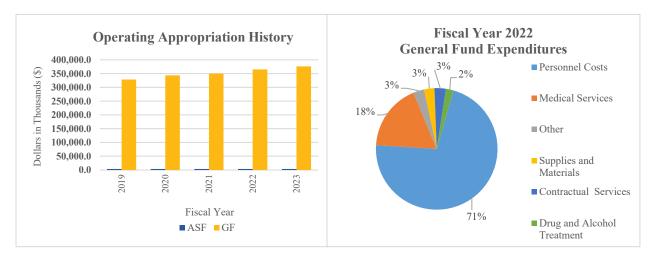


At a Glance

- Enhance public safety through the supervision of 4,500 adult offenders and 10,000 probationers within Department of Correction (DOC) facilities and communities;
- Create an environment conducive to productive offender programming and treatment;
- Maintain a stable and skilled workforce through recruitment initiatives and varied professional development opportunities;
- Maintain a system-wide emergency preparedness response capability; and
- Ensure every offender receives healthcare, substance abuse and mental health treatment services in compliance with National Commission on Correctional Health Care standards.





Overview

The mission of DOC is to protect the public by supervising adult offenders through safe and humane services, programs and facilities. The department is comprised of the Office of the Commissioner, Bureau of Administrative Services, Bureau of Healthcare, Substance Abuse and Mental Health Services, Bureau of Prisons and Bureau of Community Corrections.

On the Web

For more information visit doc.delaware.gov.

Performance Measures

IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
38-01-01	Office of the Commissioner			
	# of random/periodic Internal			
	Affairs rechecks	1,815	1,815	2,540
	# of positive media stories			
	generated	65	100	100
	# of victim notification letters	10,361	15,000	15,000
38-01-02	Human Resources			
	# of random drugs tests of employees*	1,403	2,288	2,288



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	# of grievances at	26	40	25
	Commissioner's level *Performance results impacted by	26 COVID-19	40	35
	1 orjormance results impacted by	00710 19		
20.04.02	n, , n , , , , , , , , , , , , , , , ,			
38-01-03	Planning, Research and Reen	<i>try</i> 120	125	125
	# of statistical data responses # of community partnerships overseen via multi-disciplinary DOC committee	120	13	13
38-01-04	Education			
	# of offenders enrolled in academic, vocational and life skills	1,371	1,398	1,425
	# of GEDs earned	78	82	88
	# of high school diplomas earned	37	40	43
	# of vocational certificates			
	earned	707	709	711
38-01-10	Administrative Services	<u> </u>		,
	# of payment vouchers reported as exceptions on quarterly reconciliation	2	0	0
	# of purchase orders reported as exceptions on quarterly reconciliation	0	0	0
	# of days to complete the monthly procurement card			
	reconciliation from end of billing cycle	31	25	25
	# of on-demand payroll checks processed	106	106	106
38-01-12	Central Offender Records			
30 01 12	# of admissions processed	10,096	11,610	13,350
	# of felony transmittal	,	,	
	requests/research	6,329	6,650	7,315
	# of sentences calculated	17,657	20,305	23,350
	# of releases processed	8,263	9,090	10,180
	# of tax credit requests	504	455	410



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
38-01-14	Information Technology			
	% of high priority help desk			
	calls resolved within one hour	91	92	93
38-02-01	Medical Treatment and Servi	ces*		
	% of sick calls requests in which			
	face-to-face with a clinician			
	occurs within 24 hours	44	85	90
	% of chronic care enrolled			
	patients seen in follow-up	E 2	OF	00
	appointment when due	53	85	90
	% of classified patients that			
	completed a substance use			
	disorder program	34	65	70
	% of patients on Medication			
	Assisted Treatment (MAT) at			
	the time of discharge who are			
	connected to a treatment			
	provider in the community to			
	continue MAT post release	28	70	75
	*Performance results impacted by	COVID-19		
38-04-01	Bureau Chief - Prisons			
	# of offenders classified to:			
	drug treatment programs,			
	work release and			
	supervised custody	835	1,000	1,200
	# of offenders recommended			
	for truth in sentencing			
	modifications	5	10	15
	# of security/custody level			
	classifications	1 257 /5 245	2 000 /5 550	2 000 /5 (00
	(initial/reclassifications)	1,256/5,215	3,000/5,550	3,000/5,600
	# of interstate			
	compact/contract cases (instate/out-of-state)	26/27	40/405	45 /405
		36/37	40/105	45/105
	# of Level Service Inventory Revised Assessments	1 422	1 750	1 750
	# of Quality Assessment Audits	1,432	1,750	1,750
	completed	12	12	12
	compicted	12	12	12



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
38-04-03	James T. Vaughn Correctiona	l Center		
	# of offender work hours:			
	community service	12,215	12,500	12,500
	food service	353,798	354,000	354,000
	maintenance	92,012	92,000	92,000
	janitorial	303,902	304,000	304,000
	laundry	73,375	74,000	74,000
	other *	213,560	214,000	214,000
	\$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.);			
	FY24 - \$11.75 & \$13.25 (6-mo. ea.) FY 23 (1/2 year)	10,357.5	11,686.8	13,131.3
	# of Braille pages produced:	10,557.5	11,000.0	13,131.3
	Braille transcription	47,259	48,000	48,000
	large print**	405	500	500
	graphics	4,359	4,500	4,500
	digital pages***	1,089	2,000	2,000
	# of program participants:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,,,,,,,
	Sex Offender Treatment	115	135	135
	Alcoholics Anonymous	0	50	50
	Alternatives to Violence	79	80	80
	Weekly Religious Activities	494	500	500
	Gamblers Anonymous	0	50	50
	Thresholds	0	50	50
	Gateway	75	90	90
	# of video			
	court/teleconferences*	2,346	2,500	2,500
	* Includes barbers, central supply, ** Significant decrease due to shift unable to produce.			

unable to produce.

***Significant decrease due to limited and sporadic requests for digital pages.



maintenance 0 0 0 220,000 220,000 240,000	IPU 20.04.04	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
food service maintenance	38-04-04		on .		
wage (thousands). FY22 - \$9.25		food service maintenance janitorial laundry	0 156,974 26,206	0 200,000 30,000	88,000 0 220,000 34,000 274,000
# of escapes 0 0 0 0 # of program participants: Sex Offender Treatment 80 90 10 R2R (Replaced Key) 209 230 24 Alcoholics Anonymous 0 550 7 Alternatives to Violence 70 90 10 Reflections 55 70 88 6 for 1 250 280 29 Parenting Class 12 25 4 Arts Program** 0 5 1 # of video court/teleconferences 11,891 9,500 8,50 * Includes barbers, central supply, commissary, clerks, education workers, yard workers, etc. **Program temporarily suspended at the end of Fiscal Year 2019, anticipate reinstatement in Fiscal Year 2023. This is a separate program from the Prison Arts Program. 38-04-05 Delores J. Baylor Correctional Institution * # of offender work hours: food service 40,988 50,000 50,00 janitorial 27,741 33,000 33,00 laundry 10,851 13,000 13,00 other ** 4,176 5,000 5,000 \$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 -		wage (thousands). FY22 – \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.);			
# of program participants: Sex Offender Treatment		7 , 7	·	6,535.9	7,700.0
Sex Offender Treatment 80 90 10 R2R (Replaced Key) 209 230 24 Alcoholics Anonymous 0 50 7 Alternatives to Violence 70 90 10 Reflections 55 70 8 6 for 1 250 280 29 Parenting Class 12 25 4 Arts Program** 0 5 1 # of video court/teleconferences 11,891 9,500 8,50 * Includes barbers, central supply, commissary, clerks, education workers, yard workers, etc. **Program temporarily suspended at the end of Fiscal Year 2019, anticipate reinstatement in Fiscal Year 2023. This is a separate program from the Prison Arts Program. 38-04-05 Delores J. Baylor Correctional Institution * # of offender work hours: food service 40,988 50,000 50,00 janitorial 27,741 33,000 33,00 13,00 other ** 4,176 5,000 5,00 \$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$		# of escapes	0	0	0
* Includes barbers, central supply, commissary, clerks, education workers, yard workers, etc. **Program temporarily suspended at the end of Fiscal Year 2019, anticipate reinstatement in Fiscal Year 2023. This is a separate program from the Prison Arts Program. 38-04-05 Delores J. Baylor Correctional Institution * # of offender work hours: food service janitorial 27,741 33,000 13,00 13,00 10,851 13,000 13,00 0ther ** 4,176 5,000 \$ cost avoidance at minimum wage (thousands). FY22 – \$9.25 & \$10.50 (6-mo. ea.); FY23 -		Sex Offender Treatment R2R (Replaced Key) Alcoholics Anonymous Alternatives to Violence Reflections 6 for 1 Parenting Class Arts Program** # of video	209 0 70 55 250 12	230 50 90 70 280 25	100 245 70 100 85 290 45 10
# of offender work hours: food service janitorial laundry other ** \$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 -		* Includes barbers, central supply, **Program temporarily suspended	commissary, clerks, e at the end of Fiscal Y	ducation workers, ya Jear 2019, anticipate	ird workers, etc.
# of offender work hours: food service janitorial laundry other ** \$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 -					
# of offender work hours: food service janitorial laundry other ** \$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 -	38-04-05	Delores J. Baylor Correctiona	l Institution *		
wage (thousands). FY22 – \$9.25 & \$10.50 (6-mo. ea.); FY23 -		# of offender work hours: food service janitorial laundry	40,988 27,741 10,851	33,000 13,000	50,000 33,000 13,000 5,000
FY24 - \$11.75 & \$13.25 (6-mo.		wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.); FY24 - \$11.75 & \$13.25 (6-mo.	027.4	4.400.6	12625
					1,262.5



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	# of program participants:			
	SOAR	61	100	100
	R2R (Replaced Key Village)	67	100	100
	Structured Care Unit	69	90	90
	Trauma Informed Workshops	2	4	4
	6 for 1	344	500	500
	Sex Offender Treatment ***	2	1	1
	# of video			
	court/teleconferences*	3,327	3,500	3,500
	ΨD C 1. 1 11	COLUD 40		

^{***} Sex Offender Treatment is provided as needed and there isn't a consistent population base enrolled in this program at this facility.

38-04-06	Howard R. Young Corrections	al Institution *		
	# of offender work hours:			
	food service	202,808	155,000	155,000
	maintenance	0	0	0
	janitorial	47,179	50,000	50,000
	laundry	18,212	19,000	19,000
	other **	147,743	150,000	150,000
	\$ cost avoidance at minimum			
	wage (thousands). FY22 - \$9.25			
	& \$10.50 (6-mo. ea.); FY23 -			
	\$10.50 & \$11.75 (6-mo. ea.);			
	FY24 - \$11.75 & \$13.25 (6-mo.			
	ea.) FY 23 (1/2 year)	4,107.4	4,160.8	4,675.0
	# of escapes	0	0	0
	# of program participants:			
	Sex Offender Treatment	63	50	50
	R2R (Replaced Key)	91	225	225
	6 for 1	415	800	800
	Head Start Home	35	80	80
	Inside/Out	0	30	30
	Alternatives to Violence	0	150	150
	# of video			
	court/teleconferences	11,347	9,000	9,000
	* Performance results impacted by	COVID-19		

^{**} Includes barbers, central supply, commissary, clerks, education workers, yard workers, etc.

38-04-08	Special Operations			
	# of offenders transported	13,246	26,400	28,800

^{*}Performance results impacted by COVID-19
**Includes barbers, central supply, commissary, clerks, education workers, yard workers, etc.



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	# of Correctional Emergency			
	Response Team missions	119	150	150
	# of K-9 teams certified to	26	26	26
	Police Dog Level 1 # of detector dogs trained and	26	26	26
	operational	7	7	7
	# of Correctional Emergency	/		,
	Response Team trainings			
	(CERT/CIG/CNT/CISM)	73	104	104
			-	-
38-04-09	Delaware Correctional Indus			T
	# of offenders employed	146	155	160
	\$ net sales (thousands)	1,456.0	1,528.0	1,651.0
	# of completed work orders	2,496	2,510	2,545
38-04-12	Steven R. Floyd Sr. Training A	cademy		
30-04-12	# of training educator series certifications/continuing education courses/seminars	cudemy		
	completed	30	35	35
	# of 9mm transition courses (15	50		33
	officers per course)	67	59	10
	# of range training hours	2,500	2,500	2,500
	# of correctional officer recruits graduating from Correctional Employee Initial Training	97	100	150
	# of probation officer recruits graduating from Basic Officer Training Course	25	20	25
38-04-13	Intelligence Operations Cente	er		
	# of requests for information	361	966	1,288
	# of requests for service	464	1,194	1,592
	# of intelligence products	166	195	260
	# of assists to institutions	354	1,047	1,396
	# of assists to partner agencies	320	870	1,160
38-04-20	Food Services			
	# of offenders trained in food safety	332	332	332
	# of Central Supply accident- free miles	31,561	31,561	32,200



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	# of offender grievances related	270	270	260
	to food service	378 5,491,927	378 5,491,927	360 5,601,765
	# of meals prepared* * Decrease in meals prepared due to			5,001,705
	Decreuse in meurs preparea aue t	o reduced offender po	эринистоп	
38-04-40	Facilities Maintenance			
30-04-40	# of work orders completed	21,000	25,090	25,090
	% of work orders completed	21,000	23,090	23,090
	within 30 days	100	99	99
	within 50 days	100		
38-06-01	Bureau Chief - Community Co	rrections		
30 00 01	% of provider compliance with	rections		
	contractual agreements	100	100	100
	% of bureau polices reviewed	100	100	100
	# of grants monitored	2	2	2
	" of grants momeored	<i>L</i>		
38-06-02	Probation and Parole			
00 00 02	Average caseload size:			
	Level I	229	200	200
	Level II	56	55	55
	Level III	33	30	30
	Level IV (Home Confinement)	21	20	20
	Pretrial	52	50	50
	% of positive Safe Streets			
	curfew checks	64	70	70
	% of positive urine tests			
	Level I – III	44	40	40
	Level IV/HC	29	25	25
	# of Level of Service Inventory -			
	Revised completed	3,032	3,500	3,500
	# of monitoring units in service:			
	Standard - HC	200	200	200
	Cell - HC	40	40	40
	GPS	592	592	592
	Alcohol Device Monitoring	152	152	152
38-06-07	Sussex County Community Co			T
	% of successful releases	97	98	98



	T			<u> </u>
IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	# of community service hours	70,386	75,000	80,000
	\$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.); FY24 - \$11.75 & \$13.25 (6-mo.			
	ea.) FY 23 (1/2 year)	695.1	834.4	1,000.0
	# of walk-aways	0	10	15
	# of programs available to residents	23	25	30
	# of participants in all programs	1,789	2,000	2,250
20.06.00	W 10 10 110	••		
38-06-08	Kent County Community Corr		0.0	1
	% of successful releases	98	99	99
	# of community service hours	11,349	11,500	12,000
	\$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.); FY24 - \$11.75 & \$13.25 (6-mo.			
	ea.) FY 23 (1/2 year)	112.1	127.9	150.0
	# of walk-aways	0	0	0
	# of programs available to	0	0	0
	residents	9	9	9
	# of participants in the R2R program	266	300	400
	program	200	300	400
38-06-13	Hazel D. Plant Women's Trea	tment Facility		
30.00-13	% of successful releases	95.5	95	95
	# of community service hours	4,882	5,000	5,000
	\$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.);			
	FY24 - \$11.75 & \$13.25 (6-mo.	48.2	55.6	62.5
	ea.) FY 23 (1/2 year)			
	# of walk-aways # of programs available to	3	2	2
	residents	7	9	9
	# of participants in all programs	118	120	130



IPU	Performance Measure Name	Fiscal Year 2022 Actual	Fiscal Year 2023 Budget	Fiscal Year 2024 Governor's Recommended
	Dlyman ou Community Course	iona Conton		
38-06-14	Plummer Community Correct			I
	% of successful releases	72	85	85
	# of community service hours	17,620	19,500	21,500
	\$ cost avoidance at minimum wage (thousands). FY22 - \$9.25 & \$10.50 (6-mo. ea.); FY23 - \$10.50 & \$11.75 (6-mo. ea.);			
	FY24 - \$11.75 & \$13.25 (6-mo.			
	ea.) FY 23 (1/2 year)	174.0	216.9	268.8
	# of walk-aways	5	7	8
	# of programs available to			
	residents	16	17	18
	# of participants in all programs	520	530	540