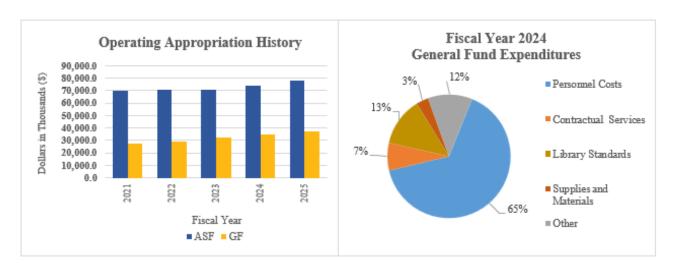


At a Glance

- Promote economic growth by marketing Delaware as the premier location to start and grow a business, an attractive place to incorporate, and for financial service firms and international businesses to locate and invest;
- Make Delaware an attractive place to live, work and visit by increasing public access to arts and history and boosting the quality of the State's historic, recreational and cultural assets;
- Ensure public access to governmental, recreational and educational information by providing world-class library, archive and online information and services; and
- Promote equal opportunity and protect the public's health, safety and economic welfare through education, regulation, licensing, investigative and consumer services; and Serve veterans by providing high-quality long-term care, connecting them and their families with important benefit information, and administering two veterans cemeteries.





Overview

The mission of the Department of State is to promote the State's economy and generate revenue; ensure residents have access to information; promote the State as a tourist destination; promote Delaware history and art; assist Delaware veterans and their families; promote equal opportunity and protection for all persons; provide regulatory and licensing services to protect the public welfare; and administer the State's public employment relations and ethics laws.

The Department of State is a diverse organization comprised of eleven major divisions: Office of the Secretary; Human and Civil Rights; Public Archives; Regulation and Licensing; Corporations; Historical and Cultural Affairs; Arts; Libraries; Veterans Home; Small Business; and State Banking Commission.

On the Web

For more information, visit sos.delaware.gov.

Performance Measures

IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended	
20-01-01	Administration # of Voluntary Disclosure Agreements closed	137	160	175	
20-01-02					
20 01 02	# of media subscribers # of claims processed	1,576 1,489	1,737 1,905	2,000 2,000	
	# of interments \$ of donations to Trust Fund	1,260	1,527	1,449	
	(thousands)	34.4	20.1	40.0	
20-01-06	Government Information Center				
	# of portal visitors (average unique visitors per month) # of Delaware.gov's Facebook	151,000	180,000	160,000	
	followers	40,000	38,500	40,500	



IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended
	# of @Delaware_gov's Twitter followers	69,000	67,500	69,500
20-01-08	Public Integrity Commission			
	# of advisory opinions, waivers and complaints	69	70	75
	# of people receiving training % of opinions issued within 45	2,272	2,000	2,500
	days	81	98	95
20015				
20-01-09	Employment Relations Board			
		Employment Rela	tions Board	
	% of disputes informally resolved	25%	45%	40%
	% of cases resolved within 90 days of filing	22%	30%	25%
	% of mediation cases proceeding to binding interest arbitration	15%	25%	25%
	% of binding interest arbitration in which facilitated settlement is reached prior to			
	decision	100%	75%	80%
	# of new cases filed # of cases processed	50 90	50 80	50 80
	# of decisions issued	13	30	20
	Merit Employee Relations Board			
	% of cases heard or resolved within 180 days of filing	40	55	50
	# of new cases filed	36	45	40
	# of cases processed	95	60	80
	# of decisions issued	40	40	40
20-02-01	Human & Civil Rights			
	# of educational/training			
	presentations, workshops and conferences	17	20	20
	# of allegations of	17	20	20
	discrimination received	159	170	170



IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended
	# of state/federal fair housing	01	0.0	0.0
	# of equal accommodations	81	90	90
	cases processed	34	40	40
	# of discussions on race and	JT	10	10
	culture	1	5	6
	# of Outreach events and		<u> </u>	- C
	activities*	7	10	10
20-03-01	Delaware Public Archives			
	# of digital images posted			
	online (millions)	5.1M	5.0M	5.2M
	# of government client			
	interactions	9,600	10,000	10,000
	# of on-site public			
	visitor/patron interactions	3,500	1,500	3,500
	# of off-site public visitor/patron interactions to			
	Archives sponsored events	15,000	14,000	14,500
	# of public e-user interactions	13,000	14,000	14,500
	(millions)	5.5M	4.5M	5.5M
	# of cubic feet of agency records			
	in off-site storage	54,437	56,000	60,000
20-04-01	Professional Regulation			
	Customer Satisfaction Index (1-			
	5 scale)	4.76%	4.50%	4.50%
	# of customer inquiries handled			
	(level 1)	89,495	95,000	95,000
	Prescription Monitoring			
	Program:	(20.22((70.252	702 777
	# of monthly queries % increase	638,336 12%	670,253 5%	703,766 5%
	Hearings:	1270	370	370
	# held	326	300	325
	% held by hearing officers	100	100	100



IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended
20-04-02	Public Service Commission			
	Docket filings: # active beginning of year # new dockets opened # dockets closed # active end of year	100 1,540 1,575 65	50 1,500 1,475 75	75 1,475 1,500 50
	Major utilities: # of financial reports filed % of reports reviewed	160 100	160 100	160 160
	# of energy supplier certifications	20	20	15
	Renewable Energy: # of certifications MWs of capacity	800 400	1,000 580	1,500 1,000
	# of safety pipeline inspections # if safety pipeline inspection days	430 190	425 190	419 185
20-04-03	Public Advocate			
	Community outreach events organized and attended Legislative outreach initiated	50 165	55 175	55 175
20-05-01	Corporations			
	# of entities domiciled (thousands) \$ of net General Fund revenue	2,069.7	2,152.5	2,238.6
	(millions) % Uniform Commercial Code e-	\$2,007.3	\$2,013.3	\$2,013.3
	Corp filing % of alternative entities paying	53%	54%	55%
	electronically # of web-based payments	86%	88%	90%
	(thousands)	2,066.1	2,148.7	2,234.7
20-06-01	Historical and Cultural Affair	s		
	# of visitor engagement sessions	574,370	585,000	595,000
	# of volunteer hours	2,649	2,500	3,500



IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended
	# of museum objects loaned out	F00	604	(00
	for public display % of available historic	509	604	609
	preservation tax credits			
	awarded	28.4%	100%*	100%*
	# of Cultural and Historical	20.170	10070	10070
	Resource Information System			
	sessions	8,520	9,700	9,700
	* Despite low award rate for FY24,	anticipate large proj	ects being comple	ted in FY25 and 26
	,			
20-07-01	Office of the Director (Arts)			
	\$ of state/federal financial			
	resources for grants (millions)*	4.6	5.3	6.0
	% of grantee organizations			
	participating in division-			
	sponsored professional			
	development	87	50	85
	# of unique communities served	88	73	90
	# of individuals served			
	(thousands)	1.0	1.0	1.0
	% of arts organization grantees		2 m	
	reporting year-end surplus	64	65	67
	# of grant requests processed	400	411	425
	* Received funding through Nation	al Endowment for the	e Arts	
20-08-01	Libraries			
	# of library card holders	509,384	515,000	520,000
	Library square footage	641,015	705,822	719,322
	# of library staff trained	1,934	1,975	2,000
	# of library computer users/			
	wireless users	509,579	513,000	515,000
	# of eBook checkouts	1,004,329	1,006,000	1,010,000
	Dolly Parton imagination			
	Library Registrations	32,637	34,000	36,000
20-09-01	Veterans Home			
_0 0 / 01	Centers for Medicare and			
	Medicaid Services Star Rating (4			
	out of 5)	4	4	4
	% occupancy rate	47%	52%	59%



IPU	Performance Measure Name	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2026 Governor's Recommended
20-10-01	Delaware Economic Developm		,	
	# of businesses visited	143	250	200
	# of small businesses assisted	1,167	1,100	1,100
20-10-02	Delaware Tourism Office			
	# of leisure bookings	49	100	75
	# of group tours booked	156	100	100
	# of sporting events booked and			
	assisted	58	50	50
20-15-01	State Banking Commission			
	# of bank, trust company and licensee examinations*	34	100	100
	# of licensed non-depository institutions	940	1,000	1,000
	# of licensed mortgage loan originators	4,992	5,500	5,500
	# of written consumer complaints resolved	220	400	300
	\$ bank franchise tax (millions)	\$100.5	\$101.1	\$106.2
	* Performance results have been in	npacted by staff turn	over	
20-16-10	Office of the Alcoholic Beverage (Control Commission	ner	
	% of new applications reviewed by the office within 30 days of			
	application	99	95	95
	# of applications reviewed	1,403	1,300	1,250