TO: Chief Fiscal Officers  
FROM: Leighann Hinkle  
Policy Advisor  
DATE: December 1, 2011  
SUBJECT: FY 2012 Expenditure Report for December 2011

Please prepare the monthly Expenditure Report which is due in the Office of Management and Budget no later than Wednesday, December 14, 2011. Projections on your complete budget must be reported. Please follow the format provided in Mass Memo #2012-01.

Personnel costs should be based on expenditures through November 30, 2011. Your allocation of Personnel Costs contained in the Office of Management and Budget's Contingency Account should be added to your appropriated amount to determine your surplus or deficit in Personnel Costs.

Please ensure that personnel projections are based on 27 pay periods. We will communicate with agencies whose deficits are larger than the allocation designated for them in the Office of Management and Budget’s contingency account.

This report must be based on actual expenditures through November 30, 2011 and a projection for the remainder of the fiscal year.

Your continued cooperation in this endeavor is appreciated. If you have any questions, please contact me at (302) 672-5104. Reports can be either faxed to the Office of Management and Budget at (302) 739-1965 or e-mailed to me at Leighann.Hinkle@state.de.us.

LNH:gsm  
cc: Fiscal and Policy Analysts